# CAMDEN COUNTY COLLEGE REPORT OF AUDIT WITH SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2007



### CAMDEN COUNTY COLLEGE Table of Contents

		Page
FINA	NCIAL SECTION	
Inc	dependent Auditor's Report	· 1
Re	port on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	3
	quired Supplementary Information anagement's Discussion and Analysis	6
Ва	sic Financial Statements	
Α	Statement of Net Assets	24
В	Statements of Revenues, Expenses, and Changes in Net Assets	25
С	Statements of Cash Flows	26
No	tes to the Financial Statements	29
Su	pplemental Schedules	
1 2 3 4 5 5A 6 7 8	Balance Sheets Statement of Changes in Fund Balances Statement of Current Funds Revenues, Expenditures and Other Changes Statement of Unrestricted Funds Revenues Statement of Unrestricted Fund Expenditures Statement of Current Fund Expenditures by Function and Object Statement of Restricted Programs Fund Statement of Financial Aid Fund Statement of Agency Fund Revenues, Expenditures and Transfers – Student Activities Fund Statement of Agency Fund Revenues, Expenditures and Transfers – Intercollegiate Athletic Fund	46 50 52 53 54 57 60 61 62
SINGL	E AUDIT SECTION	
٨	Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and State of New Jersey Circular 04-04-OMB	65
A B	Schedule of Expenditures of Federal Awards Schedule of Expenditures of State Financial Assistance Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance Schedule of Findings and Questioned Costs Summary Schedule of Prior Year Audit Findings and Questioned Costs As Prepared by Management	67 68 70 72 78
APPRE	ECIATION	80



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### INDEPENDENT AUDITOR'S REPORT

The Honorable Chairman and Members of the Board of Trustees Camden County College Blackwood, New Jersey 08012

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of Camden County College (the College), State of New Jersey, a component unit of the County of Camden, State of New Jersey, as of and for the fiscal years ended June 30, 2007 and 2006, which collectively comprise the College's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the College's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Department of Treasury, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of Camden County College Foundation (a discretely presented component unit) were not audited in accordance with <u>Government Auditing Standards</u>. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of Camden County College, State of New Jersey, and the discretely presented component unit, as of June 30, 2007 and 2006 and the respective changes in financial position and cash flows for the fiscal years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated November 20, 2007, on our consideration of the College's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be read in conjunction with this report in considering the results of our audit

The accompanying management's discussion and analysis (MD&A) as listed in the table of contents is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted primarily of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements of the College. The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u> and State of New Jersey Circular 04-04-OMB, <u>Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid,</u> and are not a required part of the basic financial statements. In addition, supplemental schedules 1 through 9, as listed in the table of contents, are also presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subject to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial taken as a whole.

Respectfully submitted,

BOWMAN & COMPANY LLP

Certified Public Accountants

& Consultants

Woodbury, New Jersey November 20, 2007



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### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable Chairman and Members of the Board of Trustees Camden County College Blackwood, New Jersey 08012

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of Camden County College, State of New Jersey, a component unit of the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2007 and have issued our report thereon dated November 20, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Department of Treasury, State of New Jersey. The financial statements of Camden County College Foundation (a discretely presented component unit) were not audited in accordance with <u>Government Auditing Standards</u>.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the College's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the College's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the College's financial statements that is more than inconsequential will not be prevented or detected by the College's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be presented or detected by the College's internal control

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the College's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Department of Treasury, State of New Jersey.

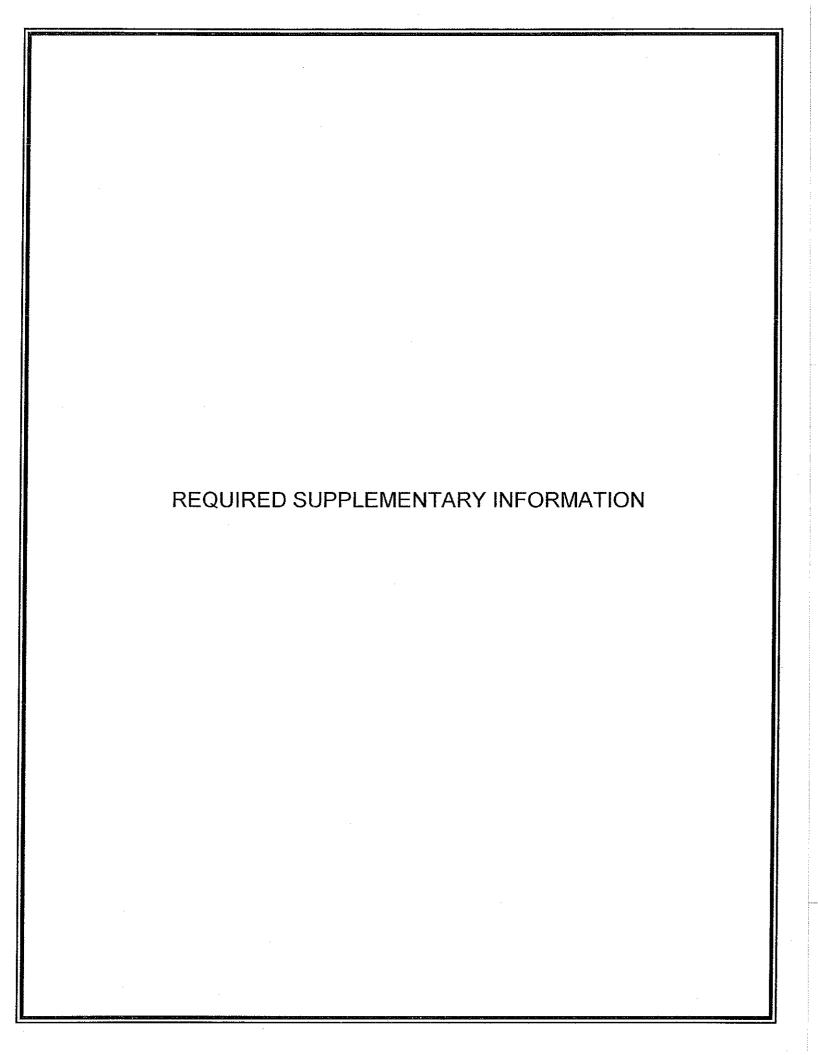
This report is intended solely for the information and use of the audit committee, management of the College, the Department of Treasury, State of New Jersey, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

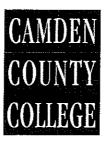
Respectfully submitted,

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BOWMAN & COMPANY LLP Certified Public Accountants & Consultants

Woodbury, New Jersey November 20, 2007





### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2007 (UNAUDITED)

This discussion and analysis of Camden County College's financial performance provides an overall review of the College's financial activities for the fiscal year ended June 30, 2007. The intent of this review is to look at the College's financial performance as a whole; readers should also review the financial statements and the notes to the financial statements to enhance their understanding of the College's financial performance.

This narrative explaining Management's review and analysis of the June 30, 2007 statements is divided into the following five parts:

- An overview of all of the College's financial statements and notes included in this report.
- An analysis of the College's Statement of Net Assets.
- An analysis of the College's Statement of Revenues, Expenditures and Changes in Net Assets.
- A review of factors that will effect the College's future financial statements.
- An analysis of the College Foundation's financial activity.

### Overview of the Financial Statements

The first section of the report contains management's discussion and analysis, the basic financial statements and the accompanying note disclosures. For FY2007, the College included comparative data for FY2007 and FY2006 in the Notes to the Financial Statements. The following three financial statements are prescribed by the Governmental Accounting Standards Board (GASB): the Statement of Net Assets; the Statement of Revenues, Expenses and Changes in Net Assets; and the Statement of Cash Flows. These statements demonstrate the net value of assets and the results of operations on a college-wide basis. These statements also include the most recent audited financial statements for the Camden County College Foundation as a component unit in accordance with GASB 39.

The supplementary information section contains statements and schedules consistent with the presentation from previous years before the implementation of GASB 35. The Balance Sheet, Statement of Changes in Fund Balance and other supplementary information are reported in the traditional fund category. They are informational in their support of the College-wide financial statements. All statements are prepared using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting records all of the current year's revenues and expenses regardless of when cash is received or paid.

Throughout this analysis, the reader will note the impact of several events:

- The rehabilitation of the Community Center and the attendant insurance claim that resulted from a fire in March 2003.
- The completed construction of the College's Camden City Conference Center.
- The ongoing renovation of Madison Hall and the new construction of the Connector Building
- Credit and non-credit student enrollment declined 1.0% to 324,256 total credit hours during FY2007, establishing a downward trend experienced over the past two years. For FY2006, enrollment declined by 0.8% to 327,665 total credit hours from a high of 330,454 in FY2005.

### Statement of Net Assets

The Statement of Net Assets includes all assets, liabilities, and net assets of the entire College. Current (available with in one year) assets are distinguished from non-current (capital) assets. Liabilities are also distinguished between current (short term) and non-current (long term). As summarized in Table 1, net assets are displayed as:

- Amounts invested in capital assets (net of debt).
- Restricted assets.
- Unrestricted assets

<u>Table 1. Statement of Net Assets as of June 30</u> (In Millions)

(304 31 2			07 to 06 Percent	06 to 05 Percent
2007	2006	2005	Change	Change
\$13,89	\$18.07	\$20.08	(23.1%)	(10.0%)
84.02	73.26	68.56	12.8%	6.9%
97 91	91.33	88 64	7.2%	3.0%
9.89	12.51	1212	(20.9%)	3.2%
8.97	9.06	9.30	(1.0%)	(2.6%)
18.86	21.57	21 42	(12.6%)	0.7%
מר מר	<i>(5.0</i> 2	(1.12	16 50/	<i>C</i> 40/
				6.4%
2.52				` '
.77	3.04	4.10	(74.7%)	(25.9%)
\$79.04	\$69.76	\$67.22	13.3%	3.8%
	97 91 9.89 8.97 18.86 75.75 2.52 .77	\$13.89 \$18.07 84.02 73.26 97.91 91.33 9.89 12.51 8.97 9.06 18.86 21.57 75.75 65.03 2.52 1.69 .77 3.04	\$13.89 \$18.07 \$20.08 84.02 73.26 68.56 97.91 91.33 88.64 9.89 12.51 12.12 8.97 9.06 9.30 18.86 21.57 21.42 75.75 65.03 61.13 2.52 1.69 1.99 .77 3.04 4.10	2007         2006         2005         Percent Change           \$13.89         \$18.07         \$20.08         (23.1%)           84.02         73.26         68.56         12.8%           97.91         91.33         88.64         7.2%           9.89         12.51         12.12         (20.9%)           8.97         9.06         9.30         (1.0%)           18.86         21.57         21.42         (12.6%)           75.75         65.03         61.13         16.5%           2.52         1.69         1.99         49.1%           .77         3.04         4.10         (74.7%)

Total Assets, which are composed of current assets and non-current or capital assets, increased in each of the last two years; by 7.2.0% in FY2007 and 3.0% in FY2006. These increases primarily result from increases in capital assets attributable to new construction and renovation projects.

Current assets for FY2007 decreased by \$4.18 million (23.1%) resulting from a decrease in cash and cash equivalents, a decrease in accounts receivable and a decrease in prepaid expenses. The accounts receivable decrease was comprised of a decline in student receivables and an additional reserve against the fire claim receivable in the amount of \$2.29 million. The decrease was partially offset by an increase in the County receivable. Prepaid expenditures increased in FY2006 due to payroll taxes being disbursed in June of 2006 for the pay period ending on July 2, 2006. For FY2007, the pay period ended on July 1, 2007 and the taxes were paid on July 2, 2007. Further details on these changes are presented in Table 2.

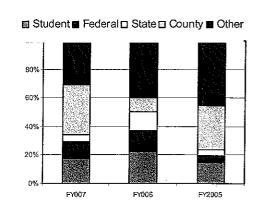
Table 2: Comparison of Current Assets

				07 to 06	06 to 05
				Percent	Percent
	2007	2006	2005	Change	Change
Cash & Cash Equivalents	\$5,121,660	\$5,745,247	\$5,681,530	(10.9%)	1.1%
Accounts Receivable - Net	7,928,668	10,338,649	13,254,146	(23.3%)	(22.0%)
Inventories	18,133	21,015	23,928	(13.7%)	(12.2%)
Prepaid Expenses	822,773	1,961,265	1,116,691	(58.0%)	75.6%
Total Current Assets	\$13,891,234	\$18,066,176	\$20,076,295	(23 1%)	(10 0%)

Over the examined three-year period, combined cash/cash equivalents and net accounts receivable have remained relatively stable at approximately 93% of current assets. The accounts receivable decrease in FY2006 was a result of the late approval of the County's operating budget for calendar 2006 and the receipt of the final three months appropriations during FY2006. The decline in the FY2007 accounts receivable reflect decreases in student accounts receivable, Federal, State and other receivable amounts that were partially offset by an increase in the County receivable. The county increase was a result of the appropriation for June 2007 that was received in July 2007, the deferment of the balance due the College for the funds designated in the Board of School Estimate for FY2007 and the capital appropriation funding due from the County. The decline in Other Receivables was a direct result of the additional reserve posted against the Community Center fire claim. The following table and chart display the remaining components of the fluctuation in accounts receivable.

Table 3. Comparison of Accounts Receivable

				07 to 06	06 to 05
				Percent	Percent
	2007	2006	2005	Change	Change
Student	\$1,388,804	\$2,329,593	\$ 1,905,627	(40 4%)	22.2%
Federal	961,608	1,487,243	686,491	(35.3%)	116.6%
State	348,861	1,399,729	593,835	(75 1%)	135.7%
County	2,773,116	1,001,644	4,046,114	176 9%	(75.2%)
Other	2,456,279	4,120,440	6,022,079	(40.4%)	(31.9%)
Total	\$7,928,668	\$10,338,649	\$13,254,146	(23 3%)	(22.0%)



The amount due from the federal government is primarily for student financial aid In FY2007, the receivable accounts from the federal government decreased by \$526,000 (35.3%). For FY2006, the receivable increased \$801,000 (116.6%). The amount due in this receivable at fiscal year-end is dependent on the College's ability to document the draw-downs required to balance the federally funded student financial aid programs.

The receivable from the State of New Jersey declined from FY2006 to FY2007 by approximately \$800,000 due to the timely receipt of State aid funding during FY2007.

In addition, the State disbursed additional FY2004 state aid based on its tax receipts in the last quarter of the fiscal year. In late June 2003, the State deferred 1/24<sup>th</sup> of the College's annual aid payment into FY2004 thereby reducing its FY2003 appropriation. The state intended to execute the same 1/24<sup>th</sup> deferral in June 2004. However, due to higher than anticipated tax receipts, the State was able to pay two-thirds of that amount in July 2004. The FY2004 supplemental appropriation to accomplish this distribution was passed prior to June 30, 2004 making it a receivable account. In FY2005, FY2006 and FY2007, this same payment formula was repeated in June, however, the College received the two-thirds payment in June 2006 and June 2007.

The receivable from Camden County fluctuates over the three year period due to the annual fluctuation in the Board of School Estimates calculation of the College's appropriation. The statutory calculation of the County appropriation has both "up years" and "down years" as the result of a reduction in the County appropriation over a decade ago. As shown in the following table, in "up years" the College will record a receivable for County revenue, and conversely, deferment of County revenue will be recorded in "down" years. In addition, the County deferred revenues due to the College for FY2007 as reflected in the accounts receivable along with the June 2007 appropriation as stated above.

Table 4. County Aid Fluctuations

	FY2007	FY2006	FY2005
	"Up Year"	"Down Year"	"Up Year"
County Revenue based on Board of School Estimates	\$11,753,559	\$10,725,814	\$11,351,698
Actual County Payments Received	10,496,384	11,103,065	8,480,927
Account Receivable or (Deferred Revenue)	\$1,257,175	(\$377,251)	\$2,870,771

In addition to the fluctuating receivable/deferred revenue of the annual County appropriation, there are other County receivables for funded capital projects. Since payment is made on a reimbursement basis, billing cannot occur until the payable is liquidated and the contractors are paid. The receivable for capital projects was \$1,515,941, \$1,001,644, and \$1,175,343 in FY2007, FY2006 and FY2005 respectively.

Receivable accounts classified as "other" include receivables for facility partnerships, customized training programs, and insurance claims. For FY2007, multiple years of our facility partnerships remained outstanding yielding the increase in other receivables. The FY2005 receivable includes insurance proceeds due from the rehabilitation work to the Community Center resulting from the March 2003 fire bringing the total receivable for the insurance claim to approximately \$3.7 million. For FY2006, the College posted a reserve in the amount of \$1 2 million against this receivable. For

FY2007, the College posted a reserve in the amount of \$2.29 million against this receivable. As of June 30, 2007, the College has fully reserved this insurance claim. The College will continue to pursue all avenues available to recover the costs associated with the restitution of the Community Center. Consequently, this accounting convention negatively impacted FY2007 and FY2006 operations.

Concluding the analysis of assets, we need to review the second component: non-current or capital assets. Capital assets have grown by a net amount of \$15.5 million over the three year period. This growth is the result of several significant capital projects: the completion of the rehabilitation of the Community Center, the completion of the College's Conference Center at the Camden City Campus and the ongoing construction and renovation of Madison Hall and the Connector Building, the later two being part of the Freeholder Initiative

The additions to capital assets were partially offset by annual depreciation of approximately \$2.0 million. Consistent with guidance in GASB 35, the College began including depreciation on its financial statements for the year ended June 30, 2002. Prior to FY2005, 41% of the College's assets were non-depreciable. The Camden Technology Center received the final certificate of occupancy in July 2004 and became fully operational during FY2005. The Technology Center was capitalized and depreciated during FY2005 explaining the increase in depreciation expense and lowering the percentage of non-depreciable assets to 13%. The Community Center received its final certificate of occupancy in July of 2005 and was capitalized and depreciated during FY2006. The Conference Center at the Camden City campus received its certificate of occupancy during FY2007 and was placed into service during the same period.

In addition, during FY2006, the College engaged a consultant through a Request for Proposal process to conduct a physical inventory for all of the College's fixed assets and for movable assets whose unit values were \$500 or greater at all three campuses. The engagement was completed in June 2006 and the College made the appropriate adjustments to reflect the findings of the inventory.

As shown in Table 5 below, the College had \$84,020,430 invested in land, buildings, furniture, equipment and other assets as of June 30, 2007

<u>Table 5. Calculation of Capital Asset Balances</u>
(In Millions)

	TT/ 4005	FY2006	EX/2006	E37.3007	FY2007	E3/2007	FY 2007
	FY 2005 Balance	Net Additions	FY2006 Depreciation	FY 2006 Balance	Net Additions	FY2007 Depreciation	Balance
-	Darance	ridditions	Deprediction	Dutanee	X ZGLIVIOID	2 <b>0</b> P2 <b>1</b> 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Land	\$3.855			\$3.855			\$3.855
Land Improvements	846		(.048)	798		(.055)	744
Buildings	51.951	6.605	(1 413)	57.144	2 853	(1 823)	58.174
Infrastructure	1.928		(060)	1.868		(091)	1777
Construction in Progress and Bond Issuance Costs	5.229	510		5738	9 945		15683
Furniture, Equipment and Vehicles	3.292	1.308	(1 783)	2.817	.506	(310)	3012
Assets Under Capital Leases	883		( 156)	.: <b>72</b> :7		( 156)	.571
Capitalized Software	124		(124)	0000			000.0
Library Books	.449	.018	(.151)	.316	.011	(.123)	.204
Total	\$68.559	\$8 441	(\$3 735)	\$73.264	\$13.314	(\$2 558)	\$84.020

Also displayed in the Statement of Net Assets, summarized in Table 1 are current and non-current liabilities. Total liabilities were \$18.86, \$21.57 and \$21.42 million in FY2007, FY2006 and FY2005 respectively. The division of current and non-current liabilities was consistent between FY2005 and FY2006, but changed from FY2006 to FY2007 due to the reduction of accounts payable.

Current liabilities are composed of payables due within the next fiscal year, the current portion of long-term debt and deferred revenue. Accounts payable were \$4,299,380, \$5,204,565 and \$6,294,016 in FY2007, FY2006 and FY2005 respectively. In all the fiscal years presented in this report, over one-third of these payables are amounts due to contractors based on the College's retainage on construction contracts. Although technically due to various contractors, these funds are generally equal to 10% of the completed work and are withheld until the project is completed satisfactorily.

The current portion of long-term debt, the amount of long-term debt due within the next fiscal year, increased by \$15,000 in FY2007 and \$12,000 in FY2006 Camden County holds a mortgage on the facility that is paid from the proceeds of the parking garage operations. The current portion of long-term debt is \$388,000 and \$373,000 for fiscal years 2007 and 2006, respectively.

As previously discussed, the College alternately recognizes a receivable or deferred revenue for its County appropriation. In FY2006 the College recorded \$377,251 of deferred revenue from its County appropriation. In FY2007 the College did not recognize any deferred revenue beyond tuition and fees and summer Pell receipts. Deferred tuition and fee revenue, the amount of funds the College recognizes as payments on student registrations for classes in the subsequent fiscal year, was consistent from FY2006 to FY2007 and up by \$715,000 for FY2006. During FY2005, the College was awarded an Economic Development Site Grant in the amount of \$2.4 million from the New

Jersey Department of Commerce for the construction of the Camden County College Conference Center in the City of Camden. The College received the first two distributions of the grant funds during FY2005 and the two remaining distributions in FY2006. Since these funds were not fully expended during these fiscal periods, the College deferred this revenue of \$1.13 million in FY2005 and \$2.00 million in FY2006 until such time as capital expenditures are processed. The project was completed in April of 2007. The application of these funds resulted in the decline of the current liabilities between FY2006 and FY2007.

Non-current liabilities include the preponderance of accrued compensated absences and the long-term portion of liabilities. As shown in Table 6, total non-current liabilities were relatively constant between the comparative fiscal years.

Table 6: Comparison of Annual Non-Current Liabilities

				07 to 06	06 to 05
				Percent	Percent
	2007	2006	2005	Change	Change
Accrued Compensated Sick Leave	\$899,643	\$822,892	\$829,446	9.3%	(0.8%)
Accrued Compensated Vacation Leave	\$1,523,520	\$1,499,351	\$1,554,042	1.6%	(3.5%)
Capital Leases Payable	\$505,103	\$673,496	\$833,713	(25 0%)	(19 2%)
Camden Technology Center Mortgage	\$6,044,233	\$6,064,114	\$6,080,941	(0.3%)	(1.2%)
Total	\$8,972,999	\$9,059,853	\$9,298,142	(1.0%)	(3.1%)

The total liability, current and non-current, for compensated absences was \$2,680,711, \$2,586,150 and \$2,757,237 in FY2007, FY2006 and FY2005, respectively. This liability represents full funding of earned but unused vacation time payable at employees' separation as well as funding of estimated earned but unused sick time that would be paid to retiring employees. The annual fluctuations reflect the pattern of individual staff vacation schedules and illnesses. For FY2007, the liabilities for compensated absences increase by 3.7% or \$95,000. For FY2006, the liabilities for compensated absences declined by 6.2% or \$171,000.

Three capital leases, two for energy saving HVAC and lighting equipment and one for modular classrooms are also included as non-current liabilities. In FY2000, the College entered into a lease for HVAC equipment at the Rohrer Center. The College entered into a second \$865,000 lease for energy efficient equipment at the Blackwood Campus Library in FY2002. Also in FY2002, the College entered into a lease-purchase for three modular classrooms used on the Blackwood campus which was paid off in FY2004. The total balance of capital leases payable at June 30, 2007 is \$673,495 (including the current portion of the liability).

Finally, these financial statements record the long-term liability for the County's mortgage on the Camden Technology Center. The construction of the Center was funded from multiple sources: (1) three years of Chapter 12 funding from the State and County; (2) a state appropriation pursuant to the Camden Economic Recovery Act of 2002, and (3) College funds. The College memorialized its commitment to Camden County to re-pay \$6,383,500 of its Chapter 12 allocation in a mortgage dated July 2002. During FY2006 and FY2005, the County funded the principal and interest payments due for these periods. The change in the mortgage for the Camden Technology Center is the amount of

the change in the current portion of the long-term debt obligation and the amortization of the 2002 revenue bond premium. The changes for FY2007 and FY2006 were \$19,381 and \$16,827, respectively. In addition, as a result of the capitalization of the Camden Technology Center FY2005, the mortgage obligation along with the bond premium and bond issuance costs were reclassified from Unexpended Plant Funds to Investment in Plant.

The final component of the Statement of Net Assets, summarized in Table 1, is net assets Conceptually, net assets are similar to the College's previous fund balances. Net assets are composed of capital assets like buildings and equipment as well as more liquid assets that are designated as either restricted or unrestricted. Table 7 summarizes the components of the College's net assets in the previous three fiscal years.

Table 7. Comparison and Composition of Net Assets as of June 30

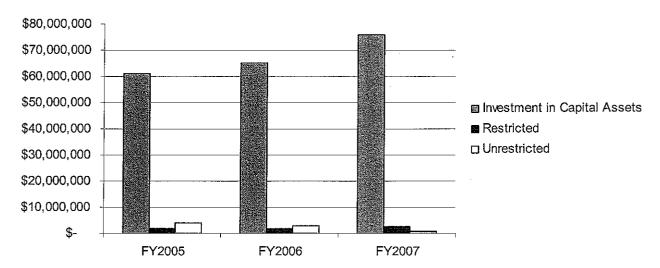
	2007	2006	2005	07 to 06 Dollar Change	06 to 05 Dollar Change
Investment in Capital Assets	2007	2000	2000	300000	
Investment In Plant Fund Balance	\$60,300,393	\$59,545,502	\$56,176,187	\$755,191	\$3,369,015
Construction in Progress	15,451,086	5,485,444	4,954,732	9,965,642	530,713
Total	75,751,479	65,030,646	61,130,919	10,720,833	3,899,727
Restricted Net Assets	•		•		
Restricted Fund Balance	12,575	19,410	19,401	(6,835)	9
Financial Aid Fund Balance	39,961	60,465	53,757	(20,504)	6,708
Peter Cheeseman Facility Reserve	3,424	3,424	3,424	_	-
Reserve for Parking Garage	142,650	95,100		47,550	95,100
Reserve for Camden Campus					
Renewal and Replacement	389,998	389,998	389,998	-	-
Unexpended Plant Fund Balance					
(Net of Construction in					
Progress)	370,641	75,001	(81,283)	295,640	156,284
Quasi-Endowment Fund Balance	1,045,558	1,045,558	1,045,558		
Stabilization Reserve	512,942	-	562,942	512,942	(562,942)
Total -	2,517,749	1,688,956	1,993,797	828,793	(304,841)
Unrestricted Net Assets					, , ,
Current Fund Balance	775,299	3,043,354	4,091,107	(2,268,055	(1,047,753)
Total Net Assets	\$79,044,527	\$69,762,956	\$67,215,823	\$9,281,571	\$2,547,133

For FY2007 and FY2006, the respective increases of \$9.28 and \$2.55 million in Net Assets are primarily attributable to ongoing and finalization of construction/renovation projects at the Community Center, Camden City Campus Conference Center and the Madison/Connector construction-in-progress activities

Restricted net assets increased by \$0.8 million between FY2007 and FY2006 and decreased by \$0.3 million between FY2006 and FY2005. The notable changes within the category were the increase in Unexpended Plant Funds reflective of the College's ongoing construction activities, and the use of the stabilization reserve from FY2005 to support FY2006 operations and FY2007 to support FY2008. The stabilization reserve fund is established every other fiscal year in order to equalize annual appropriations from Camden County. Budgeting and spending at the artificial levels of the Board of

School Estimates calculation was extremely problematic for the College. Therefore, the College established a stabilization reserve in FY1999 to address these differences. The College now budgets and spends at the level of the County calendar year appropriation. The difference between the calendar appropriation and the statutory calculation is either "banked" or "spent" depending on whether it is an "up" or "down" year. During FY2006, the College established a reserve for the parking garage in accordance with the 2002 Revenue Bond documents.

Finally, the Current Unrestricted Fund Balance decreased by \$2,268,055 to \$775,299 for FY2007 while the Current Unrestricted Fund Balance decreased by \$1,047,753 to \$3,043,354 or 1 8% of total operating revenues for FY2006. The decrease is primarily a result of the posting of the accounts receivable reserve against the outstanding insurance claim associated with the fire in the Community Center. In addition, the College funded approximately \$493,000 in capital projects out of operations during FY2007 for projects not otherwise funded. For FY2007, after the establishment of the stabilization reserve, the current fund decreased by approximately \$2,268,055 to \$775,299 or 1.3% of total operating revenues. By Board policy, the Current Fund balance is targeted between 5% and 7.5% of total operating revenues. As a result of operations for both fiscal years, no funds were transferred from the Current Fund for either fiscal year.



The composition of the College's net assets shows a financially viable but tightly run institution. Unrestricted net assets make up only 3 8% of the total net assets. Additionally, only 20% of the net assets are relatively liquid assets as opposed to capital assets that must be sold to raise funds. The expected consistency between all three fiscal years is reflected in the preceding graph.

### Statement of Revenues, Expenses and Change in Net Assets

The next statement in the first section of the audit report is the Statement of Revenues, Expenses and Changes in Net Assets (SRECNA). The SRECNA reports the results of college-wide operations using the business model prescribed by GASB. This model defines operating revenues as tuition and fees (net of scholarships), direct financial aid related to students' tuition and fees, and other miscellaneous sources. Non-operating revenues include the state and county appropriations as well as investment earnings. Expenses related to the operational purposes of the College are functionally displayed. Table 8 summarizes this year's SRECNA and provides comparative data for the prior fiscal years.

Table 8: Statement of Revenues, Expenses & Changes in Net Assets for the Year Ended June 30

(In Millions)							
		•	•	07 to 06	07 to 06	06 to 05	06 to 05
				Dollar	Percent	Dollar	Percent
	2007	2006	2005	Change	Change	Change	Change
Operating Revenues:							
Student Tuition And Fees	28 06	25.46	25.23	2 60	10.2%	0.23	0.9%
State and Local Grants/Contracts	4.64	4 39	4.47	0 25	5 7%	(0.08)	(1 8%)
Federal Grants and Contracts	20.32	20 24	20 55	0.08	0.4%	(0.31)	(1.5%)
Nongovernmental Grants/Contracts	0 19	0 36	0 32	(0.17)	(47.2%)	0.04	12.5%
Chargeback Revenue	0 09	0.08	0.10	0 01	12.5%	(0.02)	(20.0%)
Auxiliary Enterprises	0.51	0.46	0.56	0.05	10.9%	(0.10)	(17.9%)
Other Operating Revenues	2.09	2.18	1.71	(0.09)	(4.1%)	0.47	27.5%
Total Operating Revenues	55.90	53 17	52 94	2.73	5.1%	0 23	0.4%
Operating Expenses:							
Instruction	24.25	22.90	22.98	1 35	5.9%	(0.08)	(0.3%
Public Services	0.76	0 74	0.85	0.02	2.7%	(0 11)	(12.9%)
Academic Support	7 99	8 26	8 47	(0.27)	(3.3%)	(0.21)	(2.5%)
Student Services	7.35	7 97	8 22	(0.62)	(7.8%)	(0.25)	(3.0%)
Institutional Support	10 99	9 88	9 13	`1.1Í	11.2%	0 75	8.2%
Facilities	11 61	12.04	7 52	(0.43)	(3.6%)	4.52	60.1%
Student Aid	16.14	15.91	16.25	0.23	1.4%	(0.34)	(2 1%)
Depreciation	1.97	2 53	2.72	(0.56)	(22.1%)	(0 19)	(7.0%)
Other Expenditures	3.72	2.14	1.15	1.58	78.8%	.99	86.1%
Total Operating Expenses	84 78	82 37	77 29	2 41	2 9%	5.08	6 6%
Operating Income (Loss)	(28.88)	(29.20)	(24.35)	0 32	(1.1%)	(4.85)	19 9%
Non-operating Revenues:							
State Appropriations	15 26	14 38	14 06	0 88	6 1%	0 32	2.3%
County Appropriations:	22 29	16 94	12 49	5 35	31.6%	4.45	35.6%
State and Local Grants/Contracts	-	-	17	-	_	(0.17)	(100.0%)
Investment Income Earned	0.46	0 40	0 25	0.06	15 0%	0.15	60.0%
Gifts and Donations	01	-	0.05	0 01	-	(0.05)	(100.0%)
Insurance Claims - Net	0.14	0.02	(0.34)	0.12	600.0%	0.36	(105.9%)
Total Non-operating Revenues	38.16	31.74	26.68	6.42	20.2%	5.06	19.0%
Increase In Net Assets	9 28	2 54	2.33	6 74	265 4%	0.21	9 0%
Net Assets-Beginning of Year							
5 5	69.76	67.22	64.89	2.54	3.8%	2.33	3.6%
Net Assets-End of Year	79.04	69.76	67 22	9.28	13.3%	2 54	3.8%

Operating revenues rose over the period, increasing by 5.1% for FY2007 and 0.4% for FY2006. The largest component of operating revenues is student tuition and fees paid both by students directly and through state and federal financial aid. During FY2007, the College experienced an increase in scholarships of \$ 23 million. This increase minimized the increase in operating revenues resulting from an increase in tuition rates and a slight decrease resulting from a decline in enrollment as student tuition and fees are presented net of scholarship allowances in these financial statements.

The College experienced significant enrollment growth over the previous three year period ending 6/30/2005. Total credit hours increased by 31% from FY2002 to FY2005. In the most recent periods, FY2006, credit enrollment decreased by 0.4% and fundable non-credit enrollment decreased 7.8%, with a combined net decrease of 0.8% and FY2007 results ended with credit enrollment decreasing by 1.26% and non-credit enrollment increasing by 2.9% with a combined decrease of 1.0% as shown in the below Figure 3. During fall 2007, the College experienced a slight increase in credit hours, perhaps signaling a leveling of our recent decline.

We anticipate credit enrollment will grow at a slower pace. This growth is based on our greater community outreach effort, our newly dedicated Camden Technology Center, our pursuit of cooperative arrangements with other educational institutions and the College's low cost combined with a high quality education. (The College's tuition has historically been one of the lowest per credit hour rates among New Jersey community colleges.)

	Table 9:	<u>Total Fund</u>					
	FY2007	FY2006	FY2005	FY2004	FY2003	FY2002	FY2001
Total Credits Hours	324,256	327,665	330,454	319,766	295,739	252,615	232,170
Percentage Change	(1.0%)	(0.8%)	3.3%	8.1%	17.1%	8.8%	

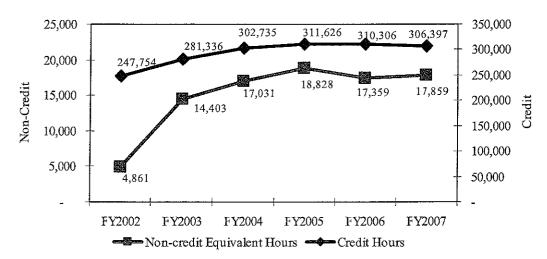


Figure 3 Enrollment Trends

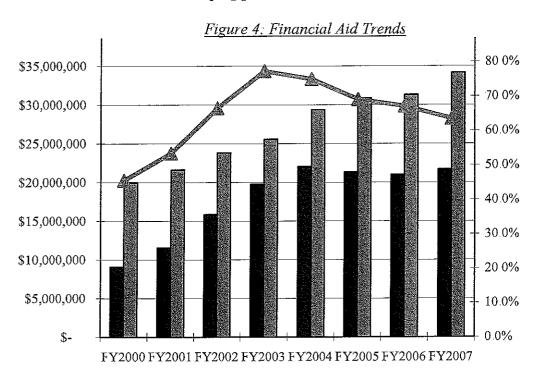
From the previous year, total tuition and fee revenue adjusted for the effect of scholarships and financial aid awards increased 10.2%. This increase primarily resulted from an increase of \$6 per credit hour increase in tuition and a \$3 per credit hour increase in the general service fees and an increase of \$774,000 in Continuing Education revenues. The increase was partially offset by an increase of \$.21 million in scholarships as mentioned above and the implementation of the student tuition rebate program that offered students credit towards future course selections.

Federal and state financial aid programs increased \$330,000 or 1.3% in FY2007 and decreased by \$324,000 or 1.5% in FY2006. The increase in FY2007 reverses the previous trend of declining financial aid experienced over the past two year period. This decline, in part, is attributable to the federal government updating its financial needs analysis formulas by bringing the State's tax tables current. The effect is that fewer students were ineligible for or were eligible for lower amounts of aid in FY2005 and FY2006. The fluctuations in financial aid past five years are displayed in Table 10 below

Table 10: Comparison of Financial Aid Program Revenue

_	FY2007	FY2006	FY2005	FY2004	FY2003
Pell Grants	\$8,749,858	\$8,987,898	\$9,653,579	\$10,528,500	\$10,092,294
Federal Education Loan Program	\$8,264,262	\$7,792,259	\$7,499,413	\$7,517,805	\$6,424,086
Other Federal Aid	\$693,637	\$788,248	\$789,734	\$902,774	\$631,286
New Jersey TAG	\$2,953,576	\$2,738,386	\$2,883,044	\$3,040,683	\$2,339,976
Other New Jersey Aid	\$1,017,564	\$697,041	\$502,424	\$267,150	\$273,976
Total Student Aid	\$21,678,897	\$21,003,832	\$21,328,193	\$22,256,912	\$19,761,618
Percent Change	3 21%	(1 5%)	(4.2%)	12 6%	24.7%

Figure 4 further describes the increase in financial aid as compared to the College's total tuition and fee revenue. Although the majority of financial aid is used to offset students' tuition and fee bills, a substantial portion of aid is provided directly to students for their other costs of attending college. Nevertheless, financial aid as a percentage of tuition and fees is a good indicator of our students' reliance on financial aid programs. Over the last eight years, financial aid as a percentage of total tuition and fees has increased from 45% to 62%. Over the past four fiscal years, the College has experienced softening of this trend. During FY2005 the percentage dropped from 75% to 69% and increased slightly FY2006 to 70%. For FY2007, the percentage dropped to 62%. This trend reflects the facts that financial aid is not keeping pace with tuition and fee changes



Financial Aid Itutiton and Fees Financial Aid as a Percentage of Total Tuition and Fees

Fifty-nine percent of the College's revenues are classified as operating revenues while 41% are classified by GASB as non-operating revenues. Similarly for FY2006, sixty-six percent of the College's total revenues are classified as operating revenues while 34% are classified as non-

operating revenues. Non-operating revenues include operating appropriations from the State and County as well as grants or contracts that are not related to student tuition and fees. As a public county college, the College views these annual subsidies as appropriate operating revenues. Non-operating revenues also include funding sources for the County's Capital Initiative.

Non-operating revenues were \$38.14, \$31.74 and \$26.68 million in FY2007, FY2006 and FY2005, respectively. These changes were the net result of the following shifts.

- Our calculated state operating appropriation was \$13,272,367, \$14,048,213 and \$14,058,220, in FY2007, FY2006 and FY2005 respectively.
- Similar to FY2005, the College received two-thirds of 1/24<sup>th</sup> of the June 2006 and June 2007 anticipated payments and the balance were deferred to FY2007 and FY2008, respectively
- In FY2005, the College was approved for a \$2.4 million capital appropriation from the Economic Development Site Grant for the construction of the Camden city campus Conference Center. The College recorded \$336,000 in capital appropriations from the State during FY2006 and \$1.99 million in FY2007 related to this project.
- The fluctuations in County aid are a result of changes in annual capital appropriations as well as the alternating calculation of the county appropriation reported in the College's budget. For FY2007, the college processed capital requests related to its annual capital appropriation from the county in the amount of \$0.9 million and processed requests totaling \$9.59 million related to Phase I of the County's Capital Initiative for the College. Similarly for FY2006, the College processed capital requests related to its annual capital appropriation from the county in the amount of \$1.043 million and processed requests totaling \$5.174 related to Phase I of the County's Capital Initiative for the College.
- Other non-operating revenues were \$0.61, \$0.42 and \$0.13 million in FY2007, FY2006 and FY2005, respectively. The composition of these non-operating revenues consists of investment earnings, gifts and donations and insurance claims proceeds. The other noteworthy trend is the escalating rate of return on investments receiving \$460,000, \$400,000 and \$250,000 in interest earnings during FY2007, FY2006 and FY2005, respectively.

Figure 5, on the following page, graphically displays the components of the College's total operating and non-operating revenue in FY2007. Table 11 displays the relative changes between FY2007, FY2006 and FY2005. For FY2005 and FY2006, student and governmental paid tuition and fees represented about 60% of the College revenues. During FY2007, this percentage dropped to 57% For FY2007, governmental operating appropriations from the State and County represented another 39% of revenue, leaving miscellaneous revenues of 4%. Adjusting for one-time unique events, these percentages remained relatively constant over the last three fiscal years.

Figure 5. Composition of FY2007 Revenues

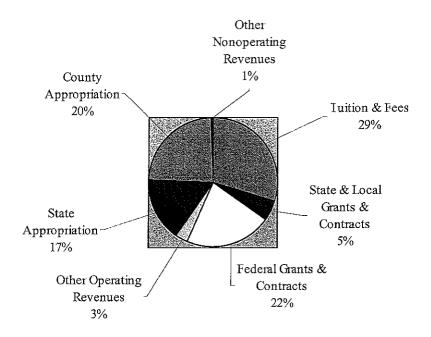


Table 11: Composition of Total Revenues

	FY2007	FY2006	FY2005	FY2004
Tuition & Fees	29.8%	29 7%	31.7%	29.3%
Operating Governmental Grants/Contracts	26.8%	29.1%	31 4%	316%
State Appropriations	16.2%	17.4%	17.7%	18.0%
County Appropriations	23 7%	19.8%	15.7%	13 8%
Other Operating and Non-operating Revenues	3.5%	4 0%	3.5%	7 4%

As noted in Table 8, operating expenses increased \$2.41 million or 2.9% from FY2006 to FY2007 and increased by \$5.08 million (6.6%) from FY2005 to FY2006. Notable changes in FY2007 were in the following functions; (1) a \$1.35 million or 5.9% increase in Instruction; (2) a \$1.58 million or 78.8% increase in Other Expenditures inclusive of the reserve for the Community Center fire claim; and (3) \$1.11 million or 2.7% increase in Institutional Support. These increases were partially offset by decreased expenditures in the remaining categories. For FY2006, notable changes were in the following functions; (1) a 60.1% increase in facilities related to the reporting of the Community Center renovations expenditures of \$2.93 million as non-operating expenses for FY2005 and the increase in utility costs; excluding facilities costs, all other costs declined by \$0.64 million or 0.01% from FY2005 to FY2006.

Over 67% of the College's expenditures are devoted to instruction and other services for students. The remaining 33% of the College's expenses are devoted to operation and maintenance of over 848,000 square feet of College facilities, depreciation and other institutional support. Expenses categorized as institutional support include those expenses not specifically attributable to one

organizational unit of the College; it includes such expenses as property/casualty insurance and information technology

Compared to other New Jersey county colleges, Camden County College is very cost efficient. For FY2006, the College had an operating cost of \$5,300 per full-time equivalent student. This compares to the statewide average of \$6,495, a 22.5% difference. In FY2005, the College had an operating cost of \$5,154 per full-time equivalent student, 22.0% below the statewide average cost of \$6,286 per full-time equivalent student. The slight increase in cost per FTE is reflective of the small decrease in enrollment combined with the increase in overall costs. For FY2007, the College is estimating it experienced operating costs of \$5,554 per full-time equivalent or a 4.8% increase over FY2006.

Figure 6 is a graphical illustration of operating expenses by function

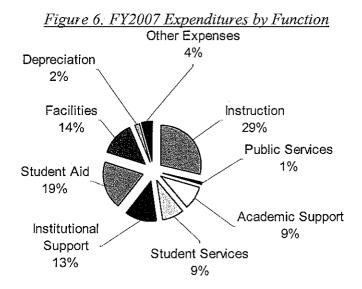


Table 12 displays the College's FY2007, FY2006 and FY2005 expenditures by object classification

(In Millions)

Table 12 Comparison of Expenditures by Object

\$82 37

100.0%

\$77 29

100 0%

	FY2007 Expense	FY2007 Percent of Expense	FY2006 Expense	FY2006 Percent of Expense	FY2005 Expense	FY2005 Percent of Expense
Salaries and Wages	\$36.30	42 8%	\$34.83	42 3%	\$33.97	44.0%
Fringe Benefits	10.46	12.3%	984	11.9%	10.22	13.2%
Other Operating						
Costs	19.90	23.6%	19.25	23.4%	14 14	18.3%
Student Aid	16.14	19 0%	15.91	19 3%	16 25	21.0%
Depreciation	<u>1.98</u>	2.3%	<u>2.54</u>	<u>3.1%</u>	<u>2.71</u>	3.5%

100 0%

\$84.78

**Total Expenditures** 

As a labor-intensive organization, the College continues to monitor the amount it spends on compensation (salaries and fringe benefits) In Table 12, 55 1%, 54 2% and 57 2% of expenses are devoted to salaries and benefits in FY2007, FY2006, and FY2005 respectively. This amount is understated in comparison to the College's operating budget because of the additional expenditures for student aid and annual depreciation. Without these expenses, the College spent 77.2% of its expenditures on compensation in FY2007 and 76.0% on compensation in FY2006. This is slightly over the 72% to 77% of the operating budget target range set by the Board of Trustees.

Table 8 shows that the College had an operating loss when comparing operating expenses against what GASB defines as operating revenues; mostly those revenues associated with student charges. As a public community college, the College views the operating appropriations from the State and County governments as essential to its operations. Accounting for these revenue sources, the College had an operating deficit of \$2,314,055 after the exclusion of the stabilization reserve for FY2007. The primary cause for this deficit is the inclusion of the additional reserve for the Community Center insurance claim receivable posted for FY2007. The stabilization reserve is necessary due to "up" and "down" years in the county appropriation as calculated for the Board of School estimate. Since FY2007 is an "up" year, the College received a higher level of county funding due to the estimate, subsequently this amount is put aside to provide level funding for next fiscal year, a "down" year (FY2008). For FY2006, an operating deficit of approximately \$1,594,000 existed after the inclusion of the accounts receivable reserve against the Community Center insurance claim.

### Economic and Other Factors That Will Effect the Future

There are three significant events that will impact the College's future financial statements.

- First, with funding totaling over \$83 million from the Camden County, the State and the College, the College anticipates occupancy of the Connector Building and Madison Hall renovation projects in January 2008. These buildings are part of Phase I of the County's Capital Initiative that will transform 56% of the building square footage at the Blackwood campus over the next seven years including three new buildings, a fully renovation existing building (Madison Hall), the ring road construction, expanded parking, rejuvenated athletic fields and demolition of several older facilities.
- Second, the College's credit enrollment growth has slowed. For the Fall 2007 semester, total credit hours are slightly above the previous fall semester. Our enrollment is a critical element of the funding formula used by the State of New Jersey in distributing operating aid to the community colleges in the state. It is important for enrollment to keep pace with or out perform the other community colleges in order to maintain or increase its share of the state appropriation.
- Third, the state budget for FY2007 was reduced by 4 16% or \$6.76 million in total for all of New Jersey's community colleges. The College received a reduction of approximately \$700,000 in State Aid. This amount was partially restored for FY2008. Previously, County colleges enjoyed their past success in receiving appropriation increases. Continuing budget cuts for the sector are certainly a possibility. They may be planned as part of the FY2009 appropriation, and/or we may face some year-end changes in FY2008 as we did in the past three years.

### Review of Foundation Financial Statements

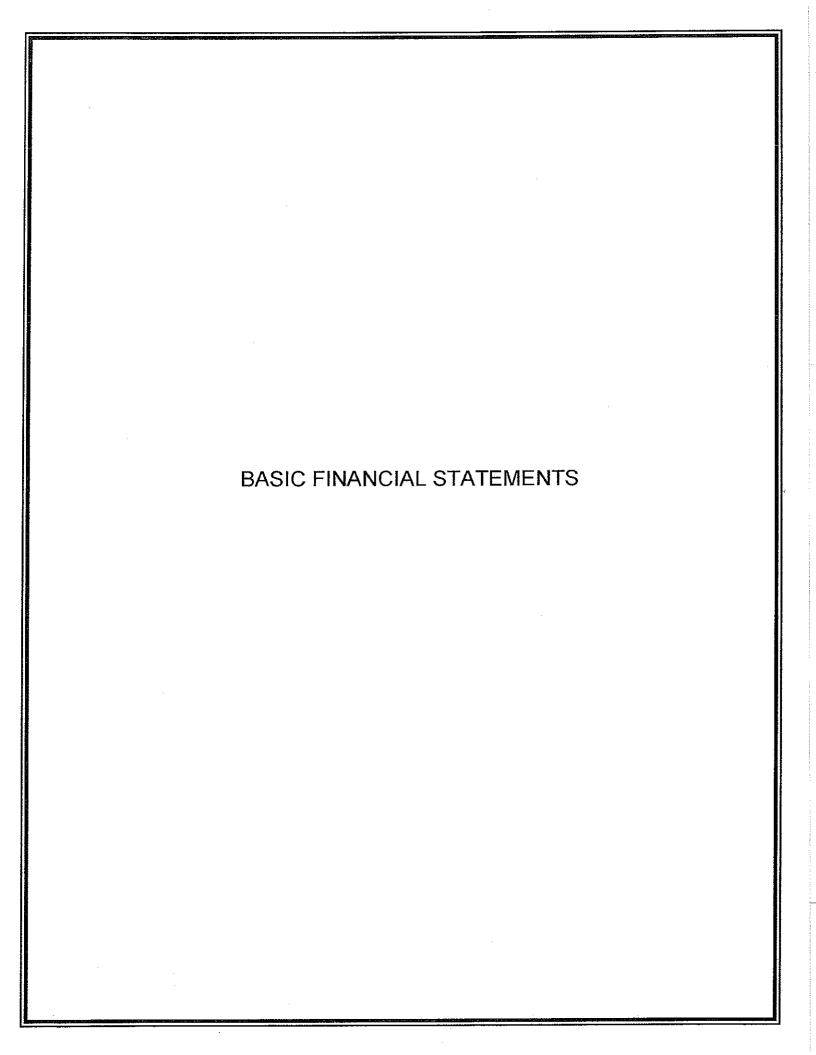
The Camden County Foundation exists to enhance the College's tradition of academic excellence Its purpose is to provide additional resources to support the mission of the College principally in the form of student scholarships. In addition, the Foundation provides some financial support of strategic initiatives that are related to the continuing development of excellence of the College.

The Foundation's financial statements are presented for the twelve-month period ending June 30, 2007 and June 30, 2006. The Statement of Net Assets and Statement of Revenues, Expenses and Changes in Net Assets have been prepared in conformity with generally accepted accounting principles. Those statements along with comparative data are summarized in the following table.

<u>Table 13: Foundat</u>				
Assets	FY2007 \$1,470,426	FY2006 \$1,272,391	Dollar Change \$ 198,035	Percent Change 15 6%
Liabilities			A 100.000	17.70/
Net Assets	\$1,470,426	\$1,272,391	\$ 198,035	15.6%
Revenue & Investment Activity Unrestricted & Temporarily Restricted Revenues Realized investment gain (loss) Unrealized investment gain (loss) Tota	\$ 298,823 \$ 56,454 \$ 62,081 1 \$ 417,358	\$ 381,360 \$ 8,737 \$ (4,076) \$ 386,201	(\$82,537) \$ 47,717 \$ 66,157 \$ 31,337	(21.6%) 546 2% 1623 1% 8.1%
Expenses Program Expenses Fundraising and Management Expenses I ota	\$ 71,110 \$ 148,213	\$ 121,461 \$ 123,303 \$ 244,764	(\$50,351) \$ 24,909 (\$25,442)	(41 5%) 20.2% (10.4%)
Change in Net Assets	\$ 198,035	\$ 141,257	\$ 56,779	40.2%

Several significant events reflected in these statements.

• The Foundation had an operating surplus of \$198,035 in FY2007 and \$141,257 in FY2006. Sixty percent of the surplus resulted from gains on investments in FY2007 of which thirty-one percent was recognized from unrealized gains. For FY2006, only three percent of the surplus was generated from net gains on investments. The Foundation continues to seek revenue sources to generate funds from gifts and donations along with other fund raising activities, most notable, the Annual Golf Outing and the cultivation of the alumni population of Camden County College.



Statements of Net Assets As of June 30, 2007 and 2006

		2007	2006			
	College	Component Unit CCC Foundation	College	Component Unit CCC Foundation		
ASSETS						
Current Assets:						
Cash and Cash Equivalents	\$ 5,121 660	\$ 367,615	\$ 5,745,247	\$ 237,883		
Accounts Receivable, Net	7,928,668	35,330	10,338,649	33,865		
Inventories	18 133		21,015			
Interfunds Accounts Receivable						
Unconditional Promise to Give		3,000		8,000		
Prepaid Expenses	822,773		1,961,265			
Total Current Assets	13,891,234	405,945	18,066,176	279,748		
Noncurrent Assets:						
Investments		1 058 480		986 643		
Unconditional Promise to Give		6,000		6,000		
Capital Assets, Net	84,020,432		73,264,739	·		
Total Noncurrent Assets	84,020,432	1,064,480	73,264,739	992,643		
Total Assets	97,911,666	1,470,425	91,330,914	1,272,391		
LIABILITIES						
Current Liabilities:						
Account Payable	4 299 380		5 204 565			
Accrued Salaries	65,755		85,960			
Accrued Compensated Absences - Current Portion	257,548		263,907			
Obligations Under Capital Lease - Current Portion	168 392		160,217			
Reimbursement Obligation - Current Portion	388,117		373,222			
Other Deferred Revenue	275,526		1 994,234			
Deferred Tuition and Fees Revenue	4,439,422		4,425,999			
Total Current Liabilities	9,894,139	<u>.</u>	12,508,104			
Noncurrent Liabilities:						
Accrued Compensated Absences	2,423,163		2 322 243			
Obligations Under Capital Lease	505,103		673,496			
Reimbursement Obligation	6,044,733	<del></del>	6,064,114			
Total Noncurrent Liabilities	8,972,999		9,059,853			
Total Liabilities	18,867,138_		21,567,957	<u>-</u>		
NET ASSETS						
Investment in Capital Assets, Net of Related Debt Restricted for:	75 751 479		65,030,646			
Expendable:	0 F47 740	040.040	4 000 000	007.005		
Other Unrestricted	2.517.748 775,298	848,612 621,814	1,688 955 3,043,354	837,985 434,406		
Total Net Assets	\$ 79,044,526	\$ 1,470,426	\$ 69,762,956	\$ 1,272,391		

The accompanying Notes to Financial Statements are an integral part of this statement.

Statements of Revenues, Expenses, and Changes in Net Assets For The Fiscal Years Ended June 30, 2007 and 2006

		2007				2006			
	College		Component Unit		College		Component Unit CCC Foundation		
REVENUES Operating revenues:									
Student Tuition and Fees (Net of Scholarship									
Allowance of \$6,077,029 in 2007 and \$5,845,135 in 2006)	\$	28,058 830			\$	25,462,396			
State and Local Grants and Contracts		4,637 062				4,394,416			
Federal Grants and Contracts		20 322 137				20,235 027			
Nongovernmental Grants and Contracts		190 336				365,604			
Chargeback Revenue		92,106				79,568			
Auxiliary Enterprises		505,914	_	050 500		456,123	•	240.004	
Gifts and Contributions		0.000.070	\$	252.588		0.470.467	\$	340,884	
Other Operating Revenues		2,090,972				2,178,167			
Total Operating Revenues		55,897,358		252,588		53,171,301		340,884	
EXPENSES									
Operating Expenses:						00 000 000			
Instruction		24 250,195				22 899,996			
Public Services		754,678				742,144			
Academic Support		7,988,623				8,262,061 7,966,521			
Student Services		7 350,435				9 875,993			
Institutional Support		10.990,876				15,901,920			
Student Aid		16,140,251 11 605 272				12,041 157			
Facilities Depreciation		1 966,955				2 525,747			
Amortization		16,583				16,583			
Other expenses		3,711,811		219,323		2,135,071		244,764	
Total Operating Expenses		84,775,680		219 323		82 367,193		244,764	
Operating Income (Loss)		(28,878,322)		33,265		(29,195,892)		96,120	
NON-OPERATING REVENUES (EXPENSES)									
State Appropriations:									
State Aid		13,272,367				14,048,213			
Capital Appropriations		1 994 234				336 366			
County Appropriations:									
County Aid		11,751 698				10,725,814			
Capital Appropriations		941 331				1,043 442			
Capital Initiative		9 592,472				5.174,428		45 407	
Investment Income Earned		463,244		164 770		394,422		45,137	
Gifts and Donations		7 528				20.240			
Insurance Claims-Revenue		137 021				20,340			
On-Behalf Payments:									
State of New Jersey Alternative Benefits Program:		854 495				844 083			
Revenues Expenses		(854,495)				(844,083)			
Net Non-Operating Revenues		38,159,895		164,770		31,743,026		45,137	
Increase in Net Assets		9 281 573		198 035		2,547,134		141,257	
NET ASSETS Net Assets-Beginning of Year		69,762,956		1,272,391		67,215,822		1,131,134	
•	¢		\$	1,470,426	\$	69,762,956	\$	1,272,391	
Net Assets-End of Year	_\$	79,044,527	_\$	1,410,440	Ψ	00,102,000	<u> </u>	التاريخ باغرا	

The accompanying Notes to Financial Statements are an integral part of this statement.

Statements of Cash Flows
For the Fiscal Years Ended June 30, 2007 and 2006

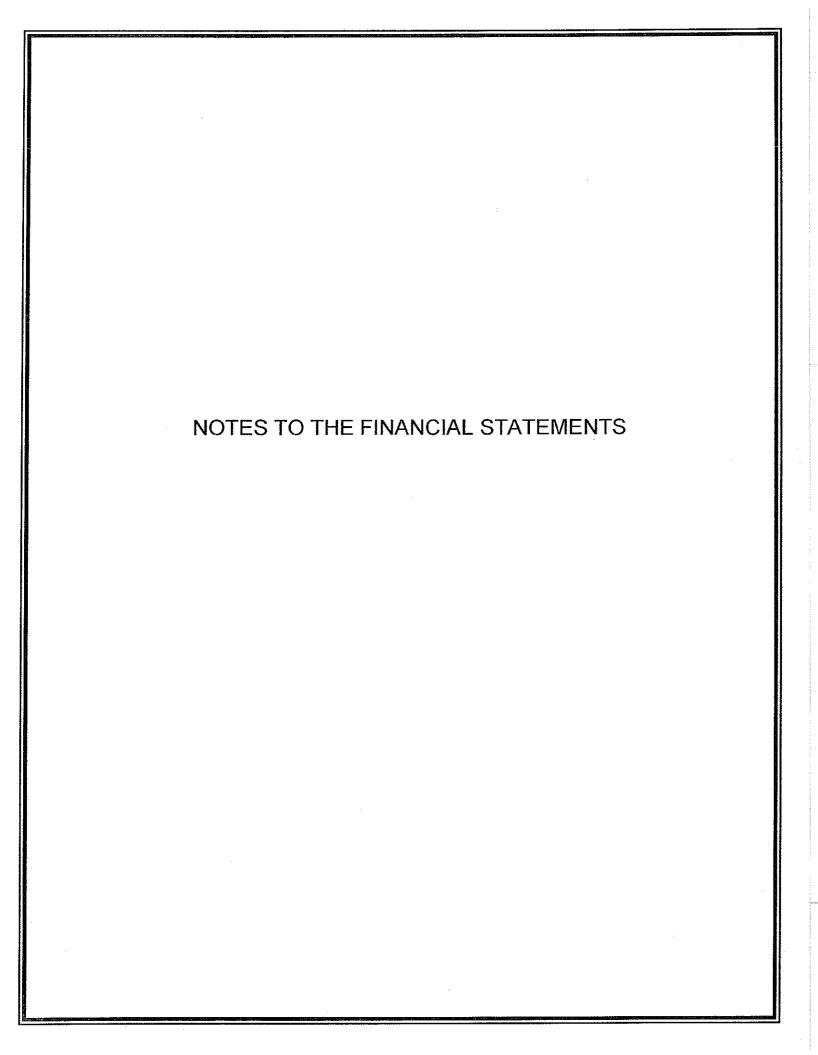
		<u>2007</u>		2006
CASH FLOWS FROM OPERATING ACTIVITIES	\$	28,420,126	\$	26,466,962
Tuition and Fees	Φ	(48,227,939)	Ψ	(47,658,879)
Payments to Employees Payments to Suppliers		(30,631,945)		(31,813,649)
Grants and Contracts		27,341,415		22,927,825
Auxiliary Enterprise Charges		505,951		474,176
Other		(1,796,349)		802,892
Net Cash Used in Operating Activities		(24,388,741)		(28,800,674)
Net Cash Osed in Operating Activities		(24,000,741)		(20,000,07.1)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES				
County Appropriations		10,494,523		13,973,836
State and Local Grants		(1,994,234)		
State Appropriations		13,272,367_		14,048,213
Net Cash Flows Provided by Noncapital Financing Activities		21,772,656		28,022,049
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Proceeds from Capital Debt Capital Appropriations Capital Initiative Capital Grants and Gifts Received Purchases of Capital Assets Principal Paid on Capital Debt and Leases Proceeds from Insurance Claims Interest Paid on Capital Debt and Leases Net Cash Used by Capital and Related Financing Activities		2,167,078 9,846,661 7,525 (12,722,648) (160,217) 2,430,045 (39,190) 1,529,254		3,459,057 4,212,660 62,645 (7,231,592) (152,439) 149,042 (51,455) 447,918
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest on Investments		463,243		394,421
Net cash Provided by Investing Activities		463,243		394,421
Net Increase in Cash		(623,587)		63,715
Cash - Beginning of the Year		5,745,247		5,681,532
Cash - End of Year	\$	5,121,660	\$	5,745,247

(Continued)

Statements of Cash Flows
For the Fiscal Years Ended June 30, 2007 and 2006

				·
		2007		2006
Reconciliation of Net Operating Revenues (Expenses) to Net Cash Provided (Used) by Operating Activities:	\$	(28,878,322)	\$	(29,195,892)
Operating Income (Loss) Adjustments to Reconcile Net Income (Loss) to Net Cash	Ψ	(20,010,022)	Ψ	(20,100,002)
Provided (Used) by Operating Activities:				
Depreciation		1,966,955		2,525,747
Change in Assets and Liabilities:				
Receivables, Net		1,888,429		(400,468)
Inventories		2,882		2,913
Prepaid Expenses		1,138,492		(844,574)
Accounts Payable		(870,482)		(1,042,483)
Accrued Salaries		(20,205)		(12,594)
Accrued Compensated Absences		94,561		(171,087)
Deferred Tuition		288,948		337,764
Net Cash Provided (Used) by Operating Activities	\$	(24,388,741)	\$	(28,800,674)

The accompanying Notes to Financial Statements are an integral part of this statement.



### CAMDEN COUNTY COLLEGE Notes to Financial Statements For the Fiscal Years Ended June 30, 2007 and 2006

### Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of Financial Reporting Entity - Camden County College is a comprehensive, coeducational, community college, founded in 1967 by the Board of Chosen Freeholders, the governing body of Camden County. Camden County College is an instrumentality of the State of New Jersey, established to function as a two-year community college. The College is an accredited member of the Middle States Association of Colleges and Schools. The college operates one main campus in Blackwood, New Jersey approximately twelve miles east of the City of Philadelphia. In addition to the main campus, the College operates a campus in the City of Camden and a center in the Township of Cherry Hill. In addition to offering courses at several county high schools, the College has instituted a distance learning program that allows students to choose from internet courses, telecourses, and hybrid courses.

The Board of Trustees of Camden County College consists of the County Superintendent of Schools and ten persons, eight of whom shall be appointed by the appointing authority of the County with the advice and consent of the Board of Chosen Freeholders and two of whom shall be appointed by the Governor. The term of office of appointed members shall be for four years. The Board is responsible for the fiscal control of the College. A president is appointed by the Board and is responsible for the administrative control of the College. The College offers a wide range of academic programs, including associate degrees in arts, science and applied science.

Component Units - Camden County College is a component unit of the County of Camden as described in Governmental Accounting Standards Board Statement No. 14 – The Financial Reporting Entity. These financial statements would be either blended or discreetly presented as part of the County's financial statements if the County prepared its financial statements in accordance with GASB Statement No, 34 – Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. The County of Camden currently follows a basis of accounting and reporting model prescribed by the State of New Jersey, Department of Community Affairs, Division of Local Government Services. Therefore, the financial statements of the College are not presented with the County of Camden.

The Camden County College Foundation (the "Foundation") is a New Jersey non-profit corporation. The Foundation was formed to enhance the College's tradition of academic excellence. The Foundation receives and administers funds from private donations for the purpose of carrying out the educational goals of the College. The Foundation is governed by a board of directors. College employees and facilities are utilized for virtually all daily operating activities of the Foundation. During the fiscal year ended June 30, 2007, the Foundation distributed \$59,613 to the College for both restricted and unrestricted purposes. In accordance with GASB Statement No. 39 — Determining Whether Certain Organizations Are Component Units, the Foundation is discretely presented in the financial statements of the College.

A separate report of audit for the Foundation for the fiscal year ended June 30, 2007 can be obtained at the Foundation's offices at the following address during normal business hours:

Camden County College Foundation P. O. Box 200 Blackwood, New Jersey 08012

<u>Basis of Presentation</u> - The financial statements of Camden County College are presented in accordance with GASB Statement No. 35 – Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities. The financial statement presentation required by GASB Statement No. 35 provides a comprehensive, entity-wide perspective of the College's assets, liabilities, net assets, revenues, expenses, changes in net assets, cash flows and replaces the fund-group perspective previously required.

Basis of Accounting and Measurement Focus - For financial reporting purposes, the College is considered a special-purpose government engaged only in business-type activities. Accordingly, the College's financial statements have been presented using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when the obligation has been incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligible requirements imposed by the provider have been met.

<u>Cash, Cash Equivalents and Investments</u> - For the purposes of the statement of cash flows, the College considers all highly liquid investments with an original maturity of three months or less to be cash and cash equivalents. Funds invested through the State of New Jersey Cash Management Fund are also considered cash and cash equivalents.

The College accounts for its investments at fair value in accordance with GASB Statement No. 31 - Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Changes in unrealized gain (loss) on the carrying value of investments are reported as a component of investment income in the statement of revenues, expenses, and changes in net assets.

New Jersey community colleges are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey Community Colleges.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the Governmental Units.

The College has adopted an investment policy which enables it to prudently invest available funds in a manner which will yield the highest possible return with minimum risk, while conforming to all federal, state, and local statutes governing the investment of public funds.

<u>Accounts Receivable</u> – Accounts receivable consists of tuition and fees charged to students and various other receivables. Accounts receivable are recorded net of estimated uncollectible amounts.

<u>Inventory</u> – Inventory consists primarily of Ophthalmic Clinic supplies and is carried on an average cost basis. The cost is recorded as expenses as the inventory is consumed.

<u>Tuition</u> - Each year the Board of Trustees sets tuition rates based on a per credit hour rate. Rates vary based upon residence within Camden County, out of county and international students. Tuition revenue is earned in the fiscal year the classes are taken.

<u>Federal Financial Assistance Programs</u> – The College participates in the following federally funded financial assistance programs: Federal Pell Grants, Federal Supplemental Educational Opportunity Grants (FSEOG), Federal Work-Study Grants, and Federal Family Education Loan Programs (FFELP). Federal programs are audited in accordance with the Single Audit Act Amendments of 1996, the U.S. Office of Management and Budget Revised Circular A-133, *Audit of States, Local Governments and Non-Profit Organizations* and the OMB Circular A-133 Compliance Supplement.

<u>State Aid</u> - The New Jersey Department of Treasury, Office of Management and Budget (OMB) allocates the annual appropriation for community college operating aid according to a formula of funding as prescribed by N.J.S.A.18A:64A-22. Aid is based upon audited enrollments, which, are made up of credit and non-credit course categories.

<u>County Aid</u> - N.J.S.A. 18A:64A-22 states that each county which operates a county college shall continue to provide moneys for the support of college in an amount no less than 25% of the operational expense in the base State Fiscal Year.

<u>Deferred Revenue</u> - Deferred revenue represent the tuition revenue that has been received before June 30, 2007 for classes that are scheduled in the summer and fall semesters of 2007. Deferred revenue represents cash, which has been received, but not yet earned.

<u>Prepaid Expenses</u> - Prepaid expenses represent payments made to vendors for services that will benefit periods beyond June 30, 2007.

Capital Assets — Capital assets include land, buildings, improvements, and infrastructure assets, such as roads and sidewalks. Assets acquired or constructed during the year are recorded at actual historical cost. The College defines capital assets as assets with an initial unit cost of \$2,500 or more and an estimated useful life in excess of five years. An exception to the \$2,500 threshold is made for improvements to buildings and site improvements which are capitalized at an initial cost of \$50,000. In addition, an exception to the \$2,500 threshold is made for the purchase of library books in bulk. Purchases of this nature are categorized as a composite group of assets and recorded as such. Donated capital assets are valued at their estimated fair market value on the date of donation. Expenditures that enhance the asset or significantly extend the useful life of the asset are considered improvements and are added to the fixed asset's currently capitalized cost. The cost of normal repairs and maintenance are not capitalized.

The property, plant and equipment of the College are depreciated using straight-line method over the useful lives of the assets, generally 50 years for buildings, 5 to 20 years for equipment, and 25 to 50 years for infrastructure. Assets purchased under capital lease are depreciated over the term of the lease as opposed to the useful life of the asset. Construction in progress is depreciated when the asset is placed into service.

<u>Fiscal Dependency</u> – Among the College's largest revenue sources include appropriations from the State of New Jersey and County of Camden, including contributions made by the State on behalf of the College for the Alternative Benefit Program. The College is economically dependent on these appropriations to carry out its operations.

<u>Compensated Absences</u> - Compensated absences are those absences for which employees will be paid for vacation and sick leave when used. A liability is accrued for compensated absences that are earned and unused in accordance with College policy at June 30<sup>th</sup> of each fiscal year. Eligible employees earn a right to vacation benefits and some sick leave benefits based on seniority.

Allowance for Doubtful Accounts – The allowance for doubtful accounts represents the amount estimated to be uncollectible for student accounts receivable. The amount is adjusted annually based on past years collection rates. It is the College policy to write off uncollectible accounts after one year of delinquency. The allowances for June 30, 2007 and 2006 were \$1,029,018 and \$727,128 respectively.

<u>Use of Estimates</u> – The preparation of the financial statements in conformity of accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Non-Current Liabilities – Non-current liabilities include (1) principal amounts of mortgage notes and capital lease obligations with contractual maturities greater than one year; (2) estimated amounts for accrued compensated absences and other liabilities that will not be paid within the next fiscal year; and (3) other liabilities that, although payable within one year, are to be paid from funds that are classified as non-current assets.

On-Behalf Payments for Pension Contributions – In fiscal year 1997, the College adopted the requirements of Governmental Accounting Standards Board (GASB) Statement No. 24 – Accounting and Financial Reporting for Certain Grants and Other Financial Assistance. GASB Statement No. 24 recommends that revenue and expenditures be recorded in the financial statements for the State of New Jersey Pension payments for Alternative Benefit Program (TIAA/CREF).

<u>Income Taxes</u> – The College is a political subdivision of the State of New Jersey and is excluded from Federal income taxes under Section 115 (1) of the Internal Revenue Code, as amended.

<u>Classification of Revenues</u> – The College has classified its revenues as either operating or non-operating revenues according to the following criteria:

<u>Operating Revenues</u> - Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees, net of scholarship discounts and allowances, (2) sales and services of auxiliary enterprises and (3) most federal, state and local government grants and contracts as well as federal appropriations.

Non-Operating Revenues — Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as gifts and contributions, and other revenue sources that are defined as non-operating revenues by GASB No. 9 — Reporting Cash Flows of Proprietary and Non-expendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting and GASB Statement No. 35, such as state appropriations, county appropriations, investment income, and amounts paid by the State of New Jersey on behalf of the College for the employer contribution to the Alternative Benefit Program (ABP)

Net Assets – The College's net assets are classified as follows:

Invested in Capital Assets, Net of Related Debt – This represents the College's total investment in capital assets, net of outstanding debt obligations related to those capital assets. To the extent debt has been incurred but not yet expended for capital assets, such amounts are not included as a component of invested in capital assets, net of related debt.

<u>Restricted Net Assets – Expendable</u> - Restricted expendable net assets include resources in which the College is legally or contractually obligated to spend resources in accordance with the restrictions imposed by external third parties.

Restricted Net Assets – Non-Expendable – Non-expendable restricted net assets consist of endowment and similar types of funds in which donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may either be expended or added to principal.

#### Net Assets (Cont'd)

<u>Unrestricted Net Assets</u> – Unrestricted net assets represent resources derived from student tuition and fees, state and county appropriations and sales and services of educational departments and auxiliary enterprises. These resources are used for the transactions related to the educational and general operations of the College, and may be used at the discretion of the Board of Trustees to meet current expenses for any purpose. These resources also include auxiliary enterprises, which are substantially self-supporting activities that provide services for students, faculty and staff.

Scholarship Discounts and Allowances – Student tuition and fees revenue, and certain other revenues from students, are reported net of scholarship discounts and allowances in the statement of revenues, expenses, and changes in net assets. Scholarship discounts and allowance are the difference between the stated charge for goods and services provided by the College and the amount paid by students and/or third parties making payments on the students' behalf. Certain governmental grants, such as Pell grants, and other Federal, state or nongovernmental programs are recorded as either operating or non-operating revenues in the College's financial statements. To the extent that revenues from such programs are used to satisfy tuition and fees and other student charges, the College has recorded a scholarship discount and allowance. The amount of scholarship discount and allowances for the fiscal years ending June 30, 2007 and 2006 were \$6,077,029 and \$5,845,135 respectively.

### Note 2: CASH AND CASH EQUIVALENTS

<u>Custodial Credit Risk</u> – Custodial credit risk is the risk that, in the event of a bank failure, the College's deposits may not be returned to it. Although the College does not have a formal policy regarding custodial credit risk, as described in Note 1, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act. As of June 30, 2007 and 2006 the College's bank balances were exposed to custodial credit risk as follows:

	<u>2007</u>	<u>2006</u>
Insured	\$ 100,000	\$ 100,000
Collateralized under GUDPA	3,891,150	7,097,062
	\$ 3,991,150	\$ 7,197,062

New Jersey Cash Management Fund - During the year, the College participated in the New Jersey Cash Management Fund. The Fund is governed by regulations of the State Investment Council, who prescribe standards designed to insure the quality of investments in order to minimize risk to the Fund's participants. Deposits with the New Jersey Cash Management Fund are not subject to categorization as defined above. At June 30, 2007 and 2006, the College had \$2,971,716 and \$861,064 invested in the Fund, respectively.

Note 3: CAPITAL ASSETS

A summary of changes in the various capital asset categories for the year ending June 30, 2007 is presented as follows:

	Balance ne 30, 2006	<u>Additions</u>	Reductions	<u>Jt</u>	Balance ine 30, 2007
Non-Depreciable Capital Assets					
Land Construction in Progress Bond Issuance Costs	\$ 3,855,328 5,485,444 252,835	\$ 12,677,172	\$ (2,711,530) (21,070)	\$	3,855,328 15,451,086 231,765
Total Non-depreciable Capital Assets	 9,593,607	12,677,172	(2,732,600)		19,538,179
Depreciable Capital Assets:					
Land Improvements Buildings Infrastructure Equipment Grouped Furniture	2,042,473 74,167,225 2,968,833 7,783,330	2,852,765 201,624 303,979	(6,928) (288,715) (33,501) (275,353)		2,035,545 76,731,275 2,935,332 7,709,601 303,979 135,641
Vehicles Assets Under Capital Lease Capitalized Software Library Books	 135,641 1,780,711 3,123,808 2,878,294	10,809			1,780,711 3,123,808 2,889,103
Total Depreciable Capital Assets	94,880,315	3,369,177	(604,497)		97,644,995
Less Accumulated Depreciation For:					
Land Improvements Buildings Infrastructure Equipment Grouped Furniture Vehicles Assets Under Capital Lease Capitalized Software	1,244,420 17,022,808 1,100,428 5,074,288 27,556 1,053,693 3,123,809	47,610 1,534,145 57,525 495,143 41,395 27,128 155,840	(528,576)		1,292,030 18,556,953 1,157,953 5,040,855 41,395 54,684 1,209,533 3,123,809
Library Books	2,562,182	137,298	(13,950)		2,685,530
Total Accumulated Depreciation	 31,209,184	2,496,084	(542,526)		33,162,742
Depreciable Capital Assets	 63,671,131	873,093	(61,971)		64,482,253
Total Capital Assets, Net	\$ 73,264,738	\$ 13,550,265	\$ (2,794,571)	\$	84,020,432

Depreciation expense for the year ended June 30, 2007 was \$1,966,955

# Note 3: CAPITAL ASSETS (CONT'D)

A summary of changes in the various capital asset categories for the year ending June 30, 2006 is presented as follows:

	Balance June 30, 2005		Α	dditions	R	<u>Reductions</u>		Balance June 30, 2006	
Non-Depreciable Capital Assets			_						
Land Construction in Progress Bond Issuance Costs	\$	3,855,328 4,954,732 273,903	\$	7,135,957	\$	(6,605,245) (21,068)	\$	3,855,328 5,485,444 252,835	
Total Non-depreciable Capital Assets		9,083,963		7,135,957		(6,626,313)		9,593,607	
Depreciable Capital Assets:									
Land Improvements Buildings Infrastructure Equipment Vehicles Assets Under Capital Lease Capitalized Software Library Books		2,042,473 67,561,980 2,968,833 10,385,665 37,934 1,780,711 3,123,808 2,860,575		6,605,245 1,210,371 97,707		(3,812,706)		2,042,473 74,167,225 2,968,833 7,783,330 135,641 1,780,711 3,123,808 2,878,294	
Total Depreciable Capital Assets		90,761,979		7,931,043		(3,812,706)		94,880,315	
Less Accumulated Depreciation For:									
Land Improvements Buildings Infrastructure Equipment Vehicles Assets Under Capital Lease Capitalized Software Library Books		1,195,944 15,610,156 1,040,590 7,120,924 10,199 897,854 2,999,969 2,411,414		48,476 1,412,651 59,838 556,976 17,357 155,840 123,840 150,768		(2,603,612)	•••	1,244,420 17,022,808 1,100,428 5,074,288 27,556 1,053,693 3,123,809 2,562,182	
Total Accumulated Depreciation		31,287,050		2,525,746		(2,603,612)		31,209,184	
Depreciable Capital Assets		59,474,929		5,405,296		(1,209,094)		63,671,131	
Total Capital Assets, Net	\$	68,558,893	\$	12,541,253	\$	(7,835,407)	\$	73,264,739	

Depreciation expense for the year ended June 30, 2006 was \$2,525,747

# Note 4: LEASES

<u>Lease Obligations</u> - At June 30, 2007 the College had operating lease agreements in effect for copiers and vehicles.

Operating Leases - Future minimum rental payments under operating lease agreements are as follows:

2007-08	\$ 169,387
2008-09	136,895
2009-10	100,220
2010-11	1,327

Rental payments under operating leases for the fiscal years ended June 30, 2007 and 2006 were \$235,088 and \$235,398 respectively.

<u>Capital Leases Obligations</u> – At June 30, 2007, the College had lease agreements in effect for the lease of energy management equipment to be used to reduce the College's energy requirements for heating, cooling, and operating buildings and other facilities. The following is a schedule of future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2007.

Year Ending	<u>Wi</u>	Viliam G. Rohrer Center				<u>Wolverto</u>	Principal			
June 30,	Pr	<u>Principal</u>		terest	<u>P</u> r	incipal	<u>l</u>	nterest	-	<u>Total</u>
2008 2009 2010 2011 2012	\$	80,610 84,695 21,836	\$	7,456 3,371 181	\$	87,782 92,289 97,028 102,009 107,246	\$	23,559 19,053 14,314 9,332 4,095	\$	168,392 176,984 118,864 102,009 107,246
	\$	187,141	\$	11,008	\$	486,354	\$	70,353	\$	673,495

During the fiscal year ended June 30, 2007, the College paid \$160,217 and \$39,190 for principal and interest respectively. During the fiscal year ended June 30, 2006, the College paid \$152,439 and \$46,969 for principal and interest respectively.

## Note 5: REIMBURSEMENT AGREEMENT/LEASE PURCHASE AGREEMENT

On July 15, 2002, the Camden County Improvement Authority issued \$12,500,000 of County-Guaranteed Lease Revenue Bonds (Camden County College Project), Series 2002. A substantial portion of the 2002 Bonds, in the aggregate principal amount of \$12,233,000, are entitled to the benefits of the provisions of the County College Bond Act, P.L. 1971, c. 12 (N.J.S.A. 18A:64-22.1 et. seq). Proceeds from the bonds were used to finance the Camden Technology Center (CTC); an approximate 279,000 square foot eight-story multi-purpose structure containing approximately 640 parking spaces, a 13,800 square foot college bookstore as well as 39,400 square feet of classroom and office space; and the acquisition and installation of capital equipment. Construction of this facility was completed during fiscal year 2005.

The College entered into a lease purchase agreement dated July 1, 2002, by and among the Authority, as lessor, and the County College and the County as lessees pursuant to which the Authority will lease to the College the 2002 project described above in return for lease payments to be made by the County in amounts and at times sufficient to pay the principal and interest on the 2002 bonds. In addition to the lease purchase agreement, a mortgage was entered into between the College, as mortgagor, and the County, as mortgagee. The mortgage requires the College to pay from the proceeds of the garage parking fees amounts equal to the debt service on \$6,383,500. In the event the College does not have sufficient parking fee income to pay the garage's operating expenses as well as the debt service, the obligation carries forward to subsequent periods. At the end of fifteen years, if an amount remains unpaid, the County of Camden retains the right to foreclose and assume ownership of the property.

For the fiscal year ending June 30, 2007, the County of Camden made basic lease payments in the amount of \$566,377, net of interest earned on the investments held by the bond trustee. Under the terms of the Lease Purchase Agreement, the College is obligated to repay the County for these payments. Any payment obligation due and payable by the College under the Lease Purchase Agreement that remains outstanding continues to remain an obligation until paid in full by the College. These payments are included in the College's liabilities at June 30, 2007. This amount as well as prior and subsequent lease payments made by the County will be repaid to the County once revenues from the Parking Garage are sufficient to cover the lease payments in accordance with terms contained in the Lease Purchase Agreement.

# Note 6: LONG-TERM LIABILITIES

The following is a summary of long-term liabilities at June 30, 2007:

Analysis of Long- Term Liabilities	Beginning <u>Balance</u>	Increase	<u>Decrease</u>	Ending Balance	Due Within One Year
Compensated Absences	\$ 2,586,150	\$ 94,561		\$ 2,680,711	\$ 257,548
Capital Leases	833,713		\$ (160,218)	673,495	168,392
Reimbursement Lease Purchase of CTC	6,383,500			6,383,500	388,177
Premium on Bonds	53,836		(4,486)	49,350	4,486
	\$ 9,857,199	\$ 94,561	\$ (164,704)	\$ 9,787,056	\$ 818,603

# Note 6: LONG-TERM LIABILITIES (CONT'D)

The following is a summary of long-term liabilities at June 30, 2006:

Analysis of Long- Term Liabilities	Beginning <u>Balance</u>	Increase	<u>Decrease</u>	Ending <u>Balance</u>	Due Within One Year
Compensated Absences	\$ 2,757,237		\$ (171,087)	\$ 2,586,150	\$ 263,907
Capital Leases	986,152		(152,439)	833,713	160,217
Mortgage Agreement/ Lease Purchase of CTC	6,383,500			6,383,500	422,572
Premium on Bonds	58,322		(4,486)	53,836	4,486
	\$ 10,185,211	\$ -	\$ (328,012)	\$ 9,857,199	\$ 851,182

## **Note 7: PENSION PLANS**

Substantially all of the College's employees participate in one of the two following defined benefit pension plans or defined contribution pension plan: (1) the Public Employees' Retirement System or (2) the New Jersey Alternative Benefit Program, both of which are administered and/or regulated by the New Jersey Division of Pensions. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295

<u>Public Employees' Retirement System</u> - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan, which was established on January 1, 1955. The PERS provides retirement, death and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

# Note 7: PENSION PLANS (CONT'D)

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System are required to contribute 5% of their annual covered salary. N.J.S.A. 43:15A-24 authorizes the reduction in member rates based on the existence of surplus pension assets in the retirement system. The contribution rate for PERS members was 3% for calendar year 2004. Effective January 1, 2005, the member contribution rate returned to the normal rate of 5%. The College is billed annually for its normal contribution plus any accrued liability. The College's contributions, equal to the required contribution for each year, were as follows:

# **Public Employees Retirement System**

Year Ended June 30,	Normal Contribution		Accrued <u>Liability</u>		Total <u>Liability</u>		unded by <u>State</u>	<u>by</u>	Paid College
2007 2006 2005	\$ 594,919 552,290 487,262	\$	308,930 151,915 6,768	\$	903,849 704,205 494,030	\$	361,540 422,523 395,224	\$	542,309 281,682 98,806

<u>New Jersey Alternative Benefit Program</u> - The New Jersey Alternative Benefit Program (ABP) is a defined contribution pension plan, which was established pursuant to P.L.1969, c. 242 (N.J.S.A. 18A:66-21400167 et seq.). The ABP provides retirement, death and disability, and medical benefits to qualified members.

The contribution requirements of plan members are determined by State statute. In accordance with N.J.S.A. 18A:66-173, required contributions, calculated on the employees' base pay, are 5% for plan members, and 8% for employers. Plan members may make additional voluntary contributions subject to section 403(b) of the internal revenue code.

Under N.J.S A 18A:66-174, most employer contributions are made by the State of New Jersey on-behalf of the College. The College is responsible for the employer contributions for non-academic employees.

Plan members direct the investment of contributions to insurance companies and mutual fund companies selected by the New Jersey Division of Pensions' Pension Provider Selector Board. These companies administer plan funds based on alternate benefit contracts with the New Jersey Division of Pensions.

Amounts deferred under the plan are not available to employees until termination, retirement, death or unforeseeable emergency. The plan carriers are as follows:

Teacher's Insurance and Annuity Association (TIAA/CREF)
ING Life Insurance and Annuity Company
Equitable Life
The Variable Annuity Life Insurance Company (VALIC)
The Hartford Group
Citistreet – Travelers Educators Retirement Services

Camden County College contributions for ABP participants were as follows:

\$175,534
165,406
168,266

Employee contributions to the Alternative Benefit Program in Fiscal Year 2007 and 2006 were \$643,742 and \$635,193 respectively.

# Note 8: POSTEMPLOYMENT BENEFITS

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2006, there were 71,719 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in Fiscal Year 1994 with an additional contribution beginning in Fiscal Year 1996 to maintain a medical reserve of one half of one percent of the active State payroll.

The State made post-retirement (PRM) contributions of \$555.3 million for TPAF and \$211.5 million for PERS in fiscal year 2006.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a school district or county college with 25 years of service. The State paid \$100.7 million toward Chapter 126 benefits for 10,777 eligible retired members in Fiscal Year 2006.

# Note 9: RISK MANAGEMENT

The College is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

<u>Property and Liability Insurance</u> - The College maintains commercial insurance coverage for property (including crime and physical damage, liability (general and automobile), boiler and machinery, and surety bonds.

<u>Joint Insurance Pool</u> - The Camden County College is a member of the New Jersey County College Insurance Pool for the purpose of obtaining workers' compensation insurance coverage. Contributions to the Fund, are payable in an annual premium and are based on actuarial assumptions determined by the Fund's actuary. Contributions to the pool for the Fiscal Years Ending June 30, 2007 and 2006 were \$241,396 and \$258,431 respectively.

## Note 10: COMPENSATED ABSENCES

Compensated Absences - Accrued vacation and sick leave represents Camden County College's liability for the cost of unused employee vacation and sick time payable in the event of employee termination. College employees are granted vacation and sick time in varying amounts under the college personnel policies and negotiated agreements. In the event of retirement or termination, an employee is reimbursed for unused vacation and vested sick time at various amounts.

At June 30, 2007 and 2006 the Compensated Absences Liability was \$2,680,711 and \$2,586,150 respectively.

# Note 11: DEFERRED COMPENSATION SALARY ACCOUNT

The College offers its employees a Deferred Compensation Plan in accordance with Internal Revenue Service Code 457. The Plan, available to full time employees at their option, permits employees to defer a portion of their salary to future years. The deferred compensation is not available to participants until termination, retirement, death or unforeseeable emergency.

Amounts deferred under Section 457 plans must be held in trust for the exclusive benefit of participating employees and not be accessible by the College or its creditors.

# Note 12: CAPITAL RENEWAL AND REPLACEMENT

In accordance with terms of a New Jersey Department of Higher Education Jobs, Education and Competitiveness Bond Act of 1988 project contract, the College has reserved fund balance in its Plant Fund. The contract requires a seven-year funding schedule for this Reserve Fund. As of June 30, 2007, the amount reserved was \$389,998. In addition, Rowan University has also reserved a portion of its fund balance in the amount of \$210,000. Also at June 30, 2007 the College reserved fund balance in its Plant Fund for the Camden Technology Center in the amount of \$142,650.

# Note 13: INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances were recorded on the various fund balance sheets as of June 30, 2007:

<u>Fund</u>	 erfunds ceivable	 Interfunds <u>Payable</u>		
Current Unrestricted Fund Financial Aid Fund Athletic Fund	\$ 843,830	\$ 782,891 12,998		
Quasi-Endowment Fund Investment In Plant Unexpended Plant Fund	131,872	 131,872 47,941		
	\$ 975,702	\$ 975,702		

The following interfund balances were recorded on the various fund balance sheets as of June 30, 2006:

<u>Fund</u>	Interfunds <u>Receivable</u>	Interfunds <u>Payable</u>
Current Unrestricted Fund	\$ 3,322,874	
Restricted Fund		\$ 238,257
Financial Aid Fund		2,131,719
Athletic Fund		16,959
Quasi-Endowment Fund	131,872	
Investment in Plant		131,872
Unexpended Plant Fund		935,939
	\$ 3,454,746	\$ 3,454,746

# Note 14: AUXILIARY OPERATIONS - BOOKSTORE

The College has an agreement with Barnes and Noble, Inc., a private contractor for the operation of the official *Campus Store* (Bookstore) at the Blackwood Campus and Rohrer Center for a period of five years commencing August, 2001. In addition, the College has entered into an agreement with Follett Higher Education Group for the operation of the *University District Bookstore* (Joint Bookstore) at the Camden County College's Technology Center in Camden, New Jersey. This bookstore serves Camden County College, Rutgers University-Camden Campus, and Rowan University. These institutions have jointly subcontracted for the provision of bookstore services at this facility. The agreement is in effect for five years commencing October, 2003.

Net commissions paid to the College for the fiscal year ended June 30, 2007 and 2006 were \$505,914 and \$456,123 respectively.

# **Note 15: COMMITMENTS**

Information Technology Operations - The College entered into an agreement with Collegis Inc., to provide support of the management and operation of its information technology operations. The agreement commenced July 1, 2004 and will continue for three years ending June 30, 2007 with biannual renewals thereafter, subject to the mutual agreement of the parties. There is a termination clause within the contract that allows each party to terminate the contract for the failure by a party to timely perform any material obligation under the agreement.

The College's yearly costs under the agreement, which will be funded in the annual operating budget, are as follows:

Year Ended June 30,	<u>Amount</u>			
2006	\$ 1,824,903			
2007	1,824,903			

# Note 16: NET ASSETS

The following is a summary of the Reserved and Unreserved Net Asset balances of the College for the fiscal years ended June 30, 2007 and 2006:

Invested in Capital Assets:	2007		<u>2006</u>
Invested in Capital Assets: Gross Related Debt	\$ 84,020,432 (8,268,953)	\$	73,264,738 (8,234,092)
	\$ 75,751,479	\$	65,030,646
Restricted for Expendable Net Assets:			
Stabilization	\$ 512,942		
Renewal and Replacement Reserve (JEC Bond Act) Quasi-Endowment Fund Federal and State Grants	906,712 1,045,558 52,536	\$	563,522 1,045,558 79,875
	\$ 2,517,748	\$	1,688,955
Unrestricted Net Assets: Student Government and			
Intercollegiate Athletics Undesignated	\$ 69,297 706,002	\$	23,364 3,019,990
	\$ 775,299	\$_	3,043,354

# Note 17: ACCOUNTS RECEIVABLE

Accounts receivable consists of the following at the end of fiscal years ending June 30, 2007 and 2006:

	<u>2007</u>	<u>2006</u>
Student tuition and fees Auxiliary enterprises and other operating activities Insurance Claims	\$2,369,786 2,431,501	\$3,056,721 1,669,139 2,293,024
Federal, state, county and private grants and contracts	4,156,399	4,046,893
	8,957,686	11,065,777
Less: allowance for doubtful accounts	1,029,018	727,128
Net accounts receivable	\$ 7,928,668	\$ 10,338,649

The College has \$3,493,024 in un-reimbursed expenses associated with the \$4,492,789 claim filed with the Philadelphia Insurance Company for a fire that took place on campus. The College has posted a reserve for this claim. The College will seek to recover the all the un-reimbursed expenses associated with the claim.

# Note 18: TUITION STABILIZATION RESERVE

Beginning the fiscal year ended June 30, 1999, the Board of Trustees reserved a portion of the College's fund balance for the purpose of compensating for fluctuations in funding from the County of Camden and the resulting impact on tuition. These fluctuations in county funding are caused by differences in the College's fiscal year budget and the County's calendar year budget. Because the College and the County operate on a different overlapping twelve-month basis, fluctuations in funding are magnified. When the County makes a substantial increase or reduction from one calendar year to another, a cyclical fluctuation is triggered on the College's fiscal year budget.

At June 30, 2007 the College had reserved \$512,942 of its Unrestricted Fund Balance to support the College's budget for the fiscal year ending June 30, 2008.

# Note 19: LEGAL, GOVERNMENTAL, AND PUBLIC RELATIONS EXPENSES

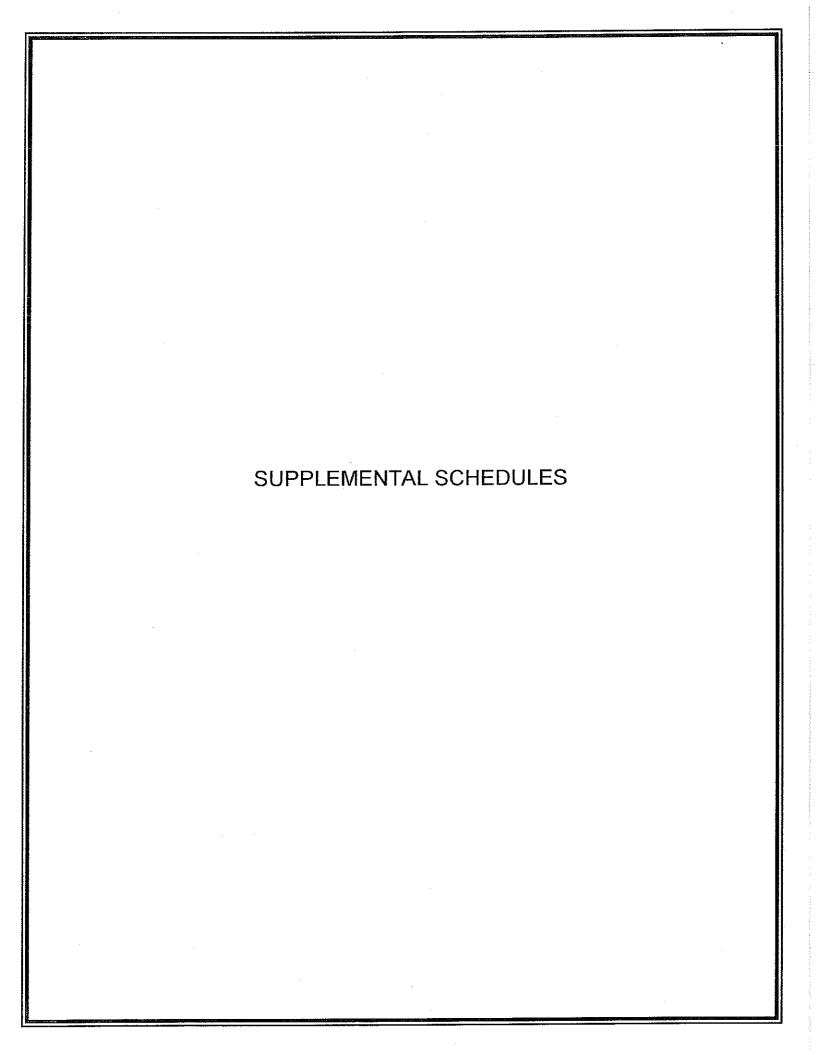
Legal expenses incurred by the College for the fiscal years ended June 30, 2007 and 2006 were \$149,587 and \$122,463 respectively. The College had no expenses relating to lobbying activities.

# Note 20: CONTINGENCIES

The College receives financial assistance from the State of New Jersey and the U.S. Government in the form of grants. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. The State and Federal grants received and expended during the fiscal year ended June 30, 2007 were subject to Federal OMB Circular A-133 and New Jersey OMB Circular 04-04 which mandates that grant revenues and expenditures be audited in conjunction with the College's annual audit. In addition to the aforementioned annual audit, all grants and cost reimbursements are subject to financial and compliance audits by the State and Federal grantor agencies. The College management does not believe such an audit would result in material amounts of disallowed costs.

# Note 21: LITIGATION

The College is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the College, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.



# CAMDEN COUNTY COLLEGE Balance Sheets As of June 30, 2007 and 2006

<u>2006</u>	\$ 3,377,764 4,419,225 3,019,990	10,816,980
2007	4,548,703 4,428,770 512,942 706,002	\$ 10,196,417 \$ 10,816,980
	L'abilities \$ eposits	<b>Б</b>
LIABILITIES, RESERVES AND FUND BALANCES	Current Funds: Unrestricted: Accounts Payable and Accrued Liabilities Prepaid Tuition and Student Deposits Fund Balance - Appropriated Fund Balance	Total Unrestricted
<u>2006</u>	1,562,020 2,329,593 1,621,028 3,322,874 i,490 21,015 1,958,960	10,816,980
2007	3,489,910 \$ 1,388,804 2,374,192 843,830 1,600 1,257,175 18,133 822,773	10,196,417 \$
	<b>↔</b>	€5
ASSETS	Current Funds: Unrestricted: Cash and Cash Equivalents Accounts Receivable: Student Accounts Receivable of the Accounts Receivable interfunds Accounts Receivable intergovernmental Accounts Receivable: Federal County of Camden Inventory - Ophthalmic Clinic Prepaid Expenses	Total Unrestricted

# CAMDEN COUNTY COLLEGE Baiance Sheets As of June 30, 2007 and 2006

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ASSETS (CONT'D)		2007	2006	LIABILITIES, RESERVES AND FUND BALANCES (CONT'D)	2007	2006	
Restricted:: Restricted Programs Fund: Cash and Cash Equivalents Other Accounts Receivable Intergovernmental Accounts Receivable: Federal State of New Jersey	₩	197,760 72,814 \$ 201,605 107,886	158,277 194,769 326,685	Restricted: Restricted Programs Fund: Accounts Payable and Accrued Liabilities Interfunds Accounts Payable Deferred Revenue Fund Balance	\$ 291,964 275,526 12,575	↔	422,065 238,257 19,410
Total Restricted Programs Fund	€9	580,065 \$	679,731	Total Restricted Programs Fund	\$ 580,065	5 \$ 679,731	,731
Financial Aid Fund: Cash and Cash Equivalents Intergovernmental Accounts Receivable: Federal State	₩	\$ 758,403 240,975	1,290,984	Financial Aid Fund: Accounts Pavable and Accrued Liabilities Due to Grantor: State Interfunds Accounts Payable Deferred Revenue Fund Balance	\$ 12,399 153,475 782,891 10,652 39,961	ಕು 2, 2, ಬೆ.ಟ. ದ	7,689 57,380 31,719 6,774 60,465
Total Financial Aid Fund	€	\$ 878,88	2,364,028	Total Financial Aid Fund	\$ 999,378	\$ 2,3	028
Total Restricted	ĺ	1,579,443	3,043,759	Total Restricted	1,579,443	3,043,759	759
Total Current Funds	\$	11,775,860 \$	13,860,739	Total Current Funds	\$ 11,775,86	11,775,860 \$ 13,860,739	739

# CAMDEN COUNTY COLLEGE Balance Sheets As of June 30, 2007 and 2006

		2007	2006		2007	2006
ASSETS (CONT'D)				LIABILITES, RESERVES AND FUND BALANCES (CONTD)		
Student Activities Fund; Cash Accounts Receivable Prepaid Expenses	<del>ω</del>	85,553 \$	37,378 159 2,305	Student Activities Fund: Accounts Payable and Accrued Liabilities Fund Balance	\$ 3,904 \$ 81,770	44 39,798
Total Student Activities Fund	\$	85,675 \$	39,842	Total Student Activities Fund	\$ 85,675 \$	39,842
Intercollegiate Athletic Fund:				Intercollegiate Athletic Fund:		
Gash Deficit	€9	12,999	16,959	Interfund Accounts Payable	\$ 12,998 \$	16,959
Total Intercollegiate Athletic Fund	€>	12,999 \$	16,959	Total Intercoilegiate Athletic Fund	\$ 12,998 \$	16,959
General Agency: Cash and Cash Equivalents Other Accounts Receivable	₩	434,752 \$	2,101,068	General Agency; Accounts Payable Fund Balance	\$ 443,378 \$ 525	2,148,495
Total General Agency	ક્ર	443,903 \$	2,149,020	Total General Agency	\$ 443,903 \$	2,149,020
Quasi-Endowment Fund: Cash and Cash Equivalents Interfund Accounts Receivable	€	913,686 \$	913,686 131,872	Quasi-Endowment Fund: Fund Balance	\$ 1,045,558 \$	1,045,558
Total Quasi-Endowment Fund	\$	1,045,558 \$	1,045,558	Total Quasi-Endowment Fund	\$ 1,045,558 \$	1,045,558

(Continued)

# CAMDEN COUNTY COLLEGE Balance Sheets As of June 30, 2007 and 2006

		2007	<u>2006</u>			2007	2006
ASSETS (CONT'D)				LIABILITIES, RESERVES AND FUND BALANCES (CONT'D)			
Plant Funds: Unexpended: Cash and Cash Equivalents Other Accounts Receivable Intergovernmental Accounts Receivable: County of Camden	₩	. \$ .	1,131,094 2,293,024	Plant Funds: Unexpended: Accounts Payable and Accrued Liabilities Interfund Accounts Payable Deferred Revenue Fund Balance - Restricted	69	561,287 \$ 47,941 906,712	932,066 935,939 1,994,234 563,522
Total Unexpended	€9	1,515,940 \$	4,425,761	Total Unexpended	₩	1,515,940 \$	4,425,761
Investment in Plant: Construction in Progress Land Land improvements Buildings Equipment and Furnishings Infrastructure Library Books Vehicles Bond issuance Cost Assets Under Capital Lease Total Investment in Plant Total Plant Funds	<b>.</b>	15,451,086 \$ 3,855,328 7,851,5 58,174,323 2,931,329 1,77,379 203,572 80,957 231,765 571,176 84,020,432 85,536,373 \$	5,485,444 3,855,328 798,053 57,144,418 2,709,042 1,868,405 316,113 108,085 252,835 727,016 73,264,739	Investment in Plant: Accounts Payable and Accrued Liabilities Obilgations Under Capital Lease Net Investment in Plant Reimbursement Obligation Premium on Bonds Intertund Accounts Payable Total Investment in Plant Total Plant Funds		1,030,735 \$ 673,495 75,751,479 6,383,500 49,350 131,872 85,536,373 \$	831,171 833,713 65,030,646 6,383,500 53,836 131,872 73,264,739
	<b>→</b>		0.000,00	(1910 - 1968)	<b>∥</b> →	Ħ	01,000,10

# CAMDEN COUNTY COLLEGE Statement of Changes in Fund Balances For the Fiscal Year Ended June 30, 2007

	İ	Current Funds							
		Rest	Restricted		Agency Funds	ıs		Plant Funds	
		Restricted	Financial Aid	Student	General	Intercollegiate		Renewal and	Investment
	Unrestricted	Programs	Fund	Activities Fund	Agency	Athletic Fund	Unexpended	Replacement	In Plant
Revenue and Other Additions:									
Educational and General Revenues	\$ 34,227,965								
Governmental Appropriatons and Grants									
Federal	21,471	\$ 2,614,380	\$ 17,707,757						
State	14,126,861	665,922	3,971,140				8 1 994 234		
County	11,753,559		-						
Other Grants and Contracts							[ ]		
Restricted		190.336							
Gifts and Bequests	7,528								
Intercollegiate Athletic Revenue						\$ 725			
Student Activities Revenue				\$ 54,291					
Other	3,120,666								
Expended for Plant Assets									\$ 2,685,626
	63,258,049	3,470,638	21,678,897	54,291		725	12,526,176		2,685,626
								***************************************	

(Continued)

# CAMDEN COUNTY COLLEGE Statement of Changes in Fund Balances For the Fiscal Year Ended June 30, 2007

		<b>Current Funds</b>										
		Rest	Restricted		Agency Funds	Funds			Plan	Plant Funds		
	Unrestricted	Restricted Programs	Financial Aid Fund	Student Activities Fund	General	ļ ;	Intercollegiate Athletic Fund	Unexpended	Rene	Renewal and Replacement	Inve	Investment In Plant
Expenditures and Other Deductions: Educational and General Expenditures Intercollegiate Athletic Expenditures	\$ '61,432,816	\$ 2,939,312	\$ 21,673,402			<del>(</del>	47,272				↔	199,564
Student Administ Expenditures Other Changes in Fund Balance Accounts Receivable Canceled Expended for Plant Assats	155,032 969,630			\$ 147,016				\$ 2,293,024				
Increase in Accrued Compensated Absences Amortization Denreciation	94,561							7,457,662				16,583 066,068
	62,652,040	2,939,312	21,673,402	147,016			47,272	4,750,685				2,183,103
Net Increase (Decrease) Betore Transters Among Funds	606,010	531,326	5,496	(92,725)	-		(46,547)	7,775,491				502,523
Additions (Deductions): From Financial Aid Fund: Administrative Expenses	26,000		(26,000)									
From Restricted Programs Fund: Fringe Benefits Indirect Costs To Plant Fund	446,779 91,381 (2,786,009)	(446,779) (91,381)						2.533.341				252.668
Transfer CIP from Unexpended to Investment To Intercollegiate Athletic Fund To Student Activities Fund	(50,510) (134,697)			134,697			50,510	(9,965,642)			0,	9,965,642
Net Increase (Decrease) After Transfers	(1,801,046)	(6,834)	(20,504)	41,972			3,962	343,190			5	10,720,833
Fund Balance at Beginning of Year	3,019,990	19,409	60,465	39,798	છ	525	(16,959)	560,098	ь	3,424	9	65,030,646
Fund Balance-Appropriated Fund Balance End of Year	512,942 \$ 706,002	\$ 12,575	39,961	\$ 81,770	↔	525 \$	(12,998)	\$ 903,288	€9	3,424	\$	75,751,479

# Statement of Current Funds Revenues, Expenditures and Other Changes For the Fiscal Year Ended June 30, 2007

	Unrestricted	Restricted	Total
Revenues:			
Education and General:			
Student Tuition and Fees	\$ 34,135,859		\$ 34,135,859
Chargebacks from Other Counties	92,106		92, 106
Governmental Appropriations	25,901 891		25,901,891
Governmental Grants and Contracts		\$ 25,149,535	25,149,535
Other Sources	3,128,193		3,128,193
Total Revenues	63,258,049	25,149,535	88,407,584
Expenditures and Mandatory Transfers:			
Educational and General:			
Instruction	23,149,462	1,100,733	24,250,195
Academic Support	7,584,324	404,299	7,988,623
Student Services	6,258,359	897,788	7,156,147
Extension and Public Service	222,185	532,492	754,678
Institutional Support	10,990,876		10,990,876
Operation and Maintenance	11,833,236		11,833,236
Scholarships & Fellowships	539,878	21 677,402	22,217,280
Other	854,495		854,495
Total Expenditures	61,432,816	24,612,714	86,045,530
Net Increase (Decrease) Before			
Other Transfers and Additions (Deductions)	1,825,233	536,821	2,362,054
Other Transfers and Additions (Deductions):			
Transfer from Restricted Programs Fund:			
Fringe Benefits	446 779	(446,779)	
Indirect Costs	91 381	(91,381)	
Transfer from Financial Aid Fund:			
Administrative Expenses	26,000	(26,000)	
Transfer to Plant Fund	(2,786,009)		(2,786,009)
Transfer to Intercollegiate Athletic Fund	(50,510)		(50,510)
Transfer to Student Activities Fund	(134 697)		(134,697)
Student Accounts Receivable Cancelled	(969,630)		(969,630)
Other Credits to Income	(155,032)		(155,032)
(Increase) in Accrued Compensated Absences	(94,561)		(94,561)
Net Increase ( Decrease) in Fund Balance	\$ (1,801,046)	\$ (27,338)	\$ (1,828,385)

# Statement of Unrestricted Funds Revenues For the Fiscal Year Ended June 30, 2007

Student Tuition and Fees: Non-Credit Tuition and Fees Credit Tuition Credit Fees Credit Tuition Rebate	\$ 4,370,649 23,442,104 6,523,394 (200,288)
	34,135,859
Chargebacks from Other Counties	92,106
Governmental Appropriations: Federal State of New Jersey County of Camden On-Behalf Payments - Alternate Benefit Program: State of New Jersey	21,471 13,272,367 11,753,559 854,495 25,901,891
Other Sources: Income from Investments Insurance Claim Commissions Building Partnerships Miscellaneous	463,244 137,021 505,914 543,920 1,478,093 3,128,193
	\$ 63,258,049

# Statement of Unrestricted Fund Expenditures For the Fiscal Year Ened June 30, 2007

Instruction:	
Instructional Fringe Benefits	\$ 3,474.458
Academic Skills (Math, English)	1,823,971
Academic/Student Support	8 633
Accounting, Economics and Finance	666,423
Allied Health	38 173
Automotive Technology	451,190
Automotive - Toyota	18 273
Biology	1,242,212
Biotechnology	1 332
Business and Management	396,346 18 783
Camden Board of Education	14,814
Camden County Surrogate Office	732,977
Chemistry	240,413
CIM	64,669
Communications	107,938
Computer Aided Drafting	353,043
Computer Science	83.928
Computer Systems Technology Computer Information Systems	574,072
Customized Training-Continuing Education	1,243,763
Computer Graphics	271.265
Continuing Education - General	15,350
Criminal Justice	307.098
Dental and Dental Hygiene	602,686
Elementary/Secondary Education	221,825
English as a Secondary Language	435,503
Engineering Technician	159,230
English	1 604,723
Fire Science Technology	39
Food & Nutrition Science	225,327
General Interest Programming - Continuing Education	508,302
Health and Physical Education	472 589
Health Information Technology	175 913
History and Political Science	808,213
Hospitality Technology Service	3 491
Human Services	174 579
K-12 School Contract	13,437 346 771
Languages	92 932
Laser Technology	9,722
Liberal Arts	32 435
Marketing and Retailing	819,720
Mathematics Medical Lab Technician	88,827
	72 628
Nursing and Respiratory Therapy Occupational Skills-Continuing Ed	775 214
Office System Technology	84,302
Ophthalmic and Hearing Science	244 581
Paralegal	19,630
Physics	229,490
Basic Police Training - Alternate Route	13.057
Police Recruit	25,210
Police Training Seminar	1,101
Psychology	786 532
Sign Language Interpreter	160,244
Sociology / Anthropology	444,739
Surgical Technology	30.163
Veterinary Technology	188,362
Visual and Performing Arts	 1,128,819
	00 4 40 400
	 23,149,462 (Continued)
	(Continued)

Statement of Unrestricted Fund Expenditures For the Fiscal Year Ened June 30, 2007

Academic Support Fringe Benefits	\$ 1,336,41
Office of Provost and Vice-President of Academic Affairs	391 34
Vice-President of Economic Development and Dean of Rohrer Campus	210,39
Dean of Business, Computer and Technical Studies	234,66
Dean of Arts, Humanities and Social Sciences	557,06
Dean of Mathematics, Science and Health Careers	446.60
General Interest Program Office	276,25
Customized Training Office	330,11
Occupational Skills Office	297,02
Library	933,79
Shared Library Cost	82,67
Instructional Support	207,52
Academic Information Systems	1,263,82
Camden Academic Support	217,51
Ophthalmic Clinic	24,94
School Relations Office	317.41
Institutional Research	185,94
Distance Learning	270,80
	7,584,32
Student Services:	
Student Services Fringe Benefits	1 382,33
Office of Admissions and Recruitment	72,89
Office of Records and Registration Services	580 82
Enrollment Services Camden	335,45
Office of Enrollment Services	541,01
Office of Financial Aid	656 98
Office of Student Life	36,68
Honors Convocations	2 11
Advisement Center	470,60
Commencement	54,15
ESL/International Students	122,63
Intercollegiate Sports	290 28
Transfer and Student Employment	66,54
Camden Campus Student Services	95 64 70 74
Food Service	70,71
Parking Garage Office SSS Match	103,09 13,78
PACS	13,76
Rohrer Center	377,31
Academic/Student Services	205 75
Child Care	21,45
Hearing Impaired	178 80
Assessment & Tutoring	401,33
EOF Support Program	43,58
	6,258,35
xtension and Public Service: Extension and Public Service Fringe Benefits	99 48
Facility Scheduling	65,52
Fheatre Production/Art Gallery	17 012
Faculty Development	19 82
Summer Camps for Kids	19,61
Aiscellaneous Expense	71:
	222,18
	(Continued

Statement of Unrestricted Fund Expenditures For the Fiscal Year Ened June 30, 2007

stitutional Support	_	
stitutional Support Fringe Benefits	\$	1 884,797
oard of Trustees		210,982
resident's Office		461 900
ffice of Vice-President for Administrative Services		245,659
ffice of Vice-President for Institutional Advancement		475 815
inancial Services		981,159
uman Resources		408,806
rinting Services		391,422
ommunication and Development		809.12
xternal Resource Development		138,46
dministrative Information Systems		1 516.80
ompliance Office		191,46 77,89
taff Tuition Refunds		39,47
aculty Tuition Refunds		134,00
onsulting		8,07
uilding Rentals		64,50
udit		10 11
olicitor emberships		142.37
·		158,03
ostage roperty and Casualty Insurance		854,98
Lieu of Taxes		70,00
redit Card Service Fees		246,12
ollection Agency Fee		110,91
apital Lease Debt Service		804,75
echnology Priorities		340 46
iscellaneous		212,78
		10,990,876
eration and Maintenance:		
peration and Maintenance Fringe Benefits		2,131 036
acilities Development and Planning		250,44
peration and Maintenance		3 260,55
aterials and Repairs		414 38
ontractual Services		184,86
nancing Costs		11,34
quipment		40 48
pecial Projects		99: 134:35
ervice Contracts		5 31
onferences and Meetings		173,71
peration of Vehicles		231,39
ewerage		1 946 21
ectricity		502,23
as ater		69.93
aster aste Collection		83,09
elephone		446,70
rblic Safety		1,946,17
ione datety	<del></del>	
		11,833,23
nolarships & Fellowships:		E20 97
/aivers		539,87
er: n-Behalf Payments - Alternate Benefit Program		
eachers Insurance Annuity Association (TIAA)		854,49
		854,49
		61,432,81

Statement of Current Fund Expenditures by Function and Object For the Fiscal Year Ended June 30, 2007

	General Operating	Auxilary Services	Continuing Education	Total Current Unrestricted
Instruction:				
Salaries	\$ 16,678,939	\$ 10,360	\$ 2,040,139	\$ 18,729,438
Fringe	3,474,835		(1,166)	3,473,669
Contractual Services	58,077	10,513	1,010	69,601
Materials & Supplies	277,161	10,036	450,363	737,560
Conferences & Meetings	47,376	340	9,669	57,385
Fixed Charges	20,239		1,475	21,714
Utilities Student Aid			36,460	36,460
Capital	2,908		,	2,908
Contingency	7,927	8,120	4,680	20,727
oongomy	20,567,464	39,369	2,542,629	23,149,462
Academic Support:				
Salaries	3,407,287		919,667	4,326,954
Fringe	1,336,418			1,336,418
Contractual Services	1,417,078		96,971	1,514,049
Materials & Supplies	230,900		7,780	238,680
Conferences & Meetings	41,802		17,779	59,580
Fixed Charges	27,492		5,017	32,509
Utilities	3,518		66,569	70,087
Student Aid	-,		•	-
Capital	6,046			6,046
Contingency	,			_
,	6,470,542		1,113,782	7,584,324
Student Services:				
Salaries	4,159,078	111,921		4,270,999
Fringe	1,382,334			1,382,334
Contractual Services	199,817	73,864		273,681
Materials & Supplies	115,610	2,958		118,568
Conferences & Meetings	86,757	217		86,974
Fixed Charges	112,029	6,304		118,333
Utilities	87			87
Student Aid				-
Capital	7,384			7,384
Contingency				
	6,063,096	195,264		6,258,359 (Continued

Statement of Current Fund Expenditures by Function and Object For the Fiscal Year Ended June 30, 2007

	General Operating	Auxilary Services	Continuing Education	Total Current Unrestricted
Extension and Public Service:				
Salaries	\$ 63,218	\$ 11,246	\$ 18,870	\$ 93,334
Fringe	99,487			99,487
Contractual Services	1,368			1,368
Materials & Supplies	10,348	246		10,593
Conferences & Meetings	5,421	1,055	957	7,434
Fixed Charges	2,899			2,899
Utilities				-
Student Aid				-
Capital				-
Contingency		7,070		7,070
<b>3</b>	182,740	19,617	19,827	222,185
Institutional Support:				
Salaries	3,492,131			3,492,131
Fringe	2,002,164			2,002,164
Contractual Services	2,196,167			2,196,167
Materials & Supplies	349,835			349,835
Conferences & Meetings	266,288			266,288
Fixed Charges	1,885,929	11,245		1,897,173
Utilities	263,097	,		263,097
Student Aid				-
Capital	204,616			204,616
Contingency	319,405			319,405
o on any	10,979,632	11,245		10,990,876
Operation & Maintenance:				
Salaries	4,921,521	469,219		5,390,741
Fringe	2,166,609	<sup>^</sup> 45		2,166,654
Contractual Services	333,668	22,181		355,849
Materials & Supplies	599,488	3,071		602,560
Conferences & Meetings	11,792	, -		11,792
Fixed Charges	59,255			59,255
Utilities	3,026,877	183,803		3,210,680
Student Aid	-,,	,		-
Capital	34,713			34,713
Contingency	995			995
- ·····3-···,	11,154,917	678,319		11,833,236
				(Continued)

Statement of Current Fund Expenditures by Function and Object For the Fiscal Year Ended June 30, 2007

	<u>Gen</u>	eral Operating	<u>Auxila</u>	ary Services	Continu	uing Education	<u>Curre</u>	Total nt Unrestricted
Scholarships & Fellowships: Salaries Fringe Contractual Services Materials & Supplies Conferences & Meetings Fixed Charges Utilities								
Student Aid	\$	539,878					\$	539,878
Capital								
Contingency		539,878_				-		539,878
Other		854,495				<u> </u>		854,495
Total	\$	56,812,764	\$	943,814	\$	3,676,239	\$	61,432,816
Total								
Salaries	\$	32,722,174	\$	602,747	\$	2,978,675	\$	36,303,596
Fringe		10,461,848		45		(1,166)		10,460,726
Contractual Services		4,206,176		106,558		97,981		4,410,715
Materials & Supplies		1,583,343		16,311		458,142		2,057,796
Conferences & Meetings		459,437		1,612		28,405		489,453
Fixed Charges		2,107,842		17,549		6,492		2,131,883
Utilities		3,293,578		183,803		66,569		3,543,950
Student Aid		539,878		=		36,460		576,339 255,666
Capital		255,666		45 400		4 600		255,666 348,197
Contingency		328,327 55,958,269	•	15,190 943,814		4,680 3,676,239		60,578,322
Other		854,495		- mak				854,495
Total	\$	56,812,764	\$	943,814	\$	3,676,239	\$	61,432,816

CAMDEN COUNTY COLLEGE
Statement of Restricted Programs Fund
For the Fiscal Year Ended June 30 2007

	<u> </u>			evenues/ obligations)		_ 6	penditures and Other			(Dec	ncrease)	Fund Balance at Beginning	nd Balance at End
	F	ederal		<u>State</u>	Other	<u>C</u>	Deductions	<u>T</u>	ransfers	For	<u>Year</u>	of Year	of Year
Upward Bound Food	\$	4 686				\$	4 686						
Upward Bound (end date 8/31/07)		230 520					159 225	\$	71 295				
Upward Bound Expansion (end date 8/31/07)		55 843					38 486			\$	(10)	\$ 10	
Jpward Bound(end date 8/31/06)		135 358					99 368		35,990				
Upward Bound Expansion(end date 8/31/06)		19 616					17 387		2 230				
Jpward Bound Parent Adv												104	\$ 10
Student Support Services(end date 8/31/07)		226.289					148 250		78 039				
Student Support Services (end date 8/31/06)		40 314					26 749		13 565				
Perkins		966 174					952 665		13 509				
ISF - ATE Biotech (end date 8/31/06)		9 111					6 141		2 970				
NSF - OP-TEC		74 707					38 459		36 248				
ISF-STEM		1 700					1 560		140				
Title III Management (end date 9/30/06)		11 739					9 246		2 493				
itle III Management (end date 9/30/07)		210.910					181 760		29 150				
itle III Student Access (end date 9/30/06)		63 920					49 988		13 932				
itie III Student Access (end date 9/30/07)		32 024					24 781		7 243				
lealth Careers Opp Prog (HCOP) (end date 8/31/06)		52 270					44 960		7 309			69	6
lealth Careers Opp Prog (HCOP) (end date 2/28/07)		12 834					10 457		2 377				
EED(end date 9/30/06)		97 545					73 104		24 665		(225)	225	
EED(end date 9/30/07)		253 300					185 803		67 497				
wo Plus Two Tech Prep (end date 8/31/2007)		86 247					73 615		12 632				
wo Plus Two Tech Prep (end date 8/31/2006)		29 272					25 027		4 245				
novation Partnership			\$	2 362			2 362						
ontract for Interpreters (end date 12/31/07)			-	52 880			37 978		14 902				
contract for Interpreters (end date 12/31/06)				46 680			33 960		12 720				
earing Impaired				219 400			219 400						
dult Basic Skills				7 800			6 954		846				
OF				205 678			172 543		33 135				
1st Century Learning Comm				84 986			82 486		2 500				
outh Transitions to Work (end date 8/31/06)				22 780			22 485		295			25	
outh Transitions to Work (end date 8/31/07)				10 177			9 727		450				
teracy Project												280	28
mergency Medical Technician												298	29
merica and the Cold War				9 676			9 676						
t History's Doorstep Yr 3												36	(
wight Eisenhower												668	66
W Johnson C N A (end date 10/14/06)					\$ 26 860		17 556		9 304				
W Johnson C N A (extension)					47 564		33 605		13 959				
oo in the Park												5 675	5 67
ish Immigrants				3 000			3 000						
elta Dental Foundations Yr 1					399		399						
elta Dental Foundations Yr 2					7 329		7 329						
sh Cinema				500			500						
ateway - United way yr 1					5 099		5 099						
ateway - United way yr 2					18 750		18 750						
ateway Educational Program							6 600				$(6\ 600)$	12 000	5.40
ateway Danellie Foundation												21	2
ateway - CitizensBank					5 000		5 000						
SF - ATE JABRWOC (end date 8/31/06)					18 206		18 206						
SF - ATE JABRWOC (end date 8/31/07)					23 529		16 379		7 <b>1</b> 50				
OPE VI					33 600		33 600						
ndback Foundation				<del></del>	4,000		4,000						
	\$ 26	614,380	\$	665,921	\$ 190,336	\$	2.939.312	\$	538,160	\$	(6,835)	\$ 19,409	\$ 12,5
ansfer to (from) Unrestricted Current Funds					,550		.,,.,.	<u> </u>			· · · · · ·	<del></del>	 

Transfer to (from) Unrestricted Current Funds Fringe Benefits
Indirect Costs / Administrative Allowance

\$ 446 779 91,381 \$ 538,160

# CAMDEN COUNTY COLLEGE Statement of Financial Aid Fund

For the Fiscal Year Ended June 30, 2007

	0)	Revenues (Deobligations)		Expenditures and Other		Net Increase (Decrease)		Fund Balance at Beginning	Fund Balance at End
	Federal	Stafe	Other	Deductions	Transfers	For Year		of Year	of Year
Pell Grant	\$ 8,749,858			\$ 8,749,858					
Supplemental Education	354,759			313,885 \$	25,865	\$ 15,	15,009 \$	20.466	\$ 35,475
Federal Work Study Program	284,728			320,106	135	(35.6	(35,513)	40.000	
Federal Family Education Loan Program	8,264,262			8,264,262				-	<del>-</del>
Academic Competiveness	13,169			13,169					
Tuition Aid Grant		\$ 2,953,576		2,953,576					
Educational Opportunity Fund		297,800		297,800					
New Jersey Gear Up		22,500		22,500					
Scholarship Disadvantage Students (Helene Fuld School)	40,981			40,981					
New Jersey Stars Program		669,264		669,264					
Garden State Scholarships		28,000		28,000					
	\$ 17 707 757	i7 707 757 \$ 3 971 140 \$	,	\$ 21.673.402 \$	\$ 000		90 K040	60 <b>7</b> 66	C80 0c

# Statement of Agency Fund Revenues, Expenditures and Transfers Student Activities Fund For the Fiscal Year Ended June 30, 2007

	<u>R</u>	evenues	Exp	<u>oenditures</u>
Student Government Association				
Transfer from Unrestricted Current Fund - Student Activity Fees	\$	134,697		
Student Government Association Executive Board		700		
Student Activity Board		13,527	\$	52,038
Graduation Activities		6,700		15,500
Student Media				
Newspaper-Campus Press		2,022		9,095
Radio Station		67		24,345
Bridges Literary Magazine				4,600
Student Clubs				
Book Club				1,530
Cougars Racing Club				780
Dental Assisting Club		1,860		3,404
Dental Hygiene Club		8,779		11,155
Elementary & Secondary Education Club		3,800		5,385
Human Service Club		540		1,060
International Club				1,675
Kappa Delta Pi		2,793		2,379
Mu Alpha Theta		35		35
Phi Theta Kappa Honor Society		12,153		11,783
PSI Beta		1,315		1,831
Urban Unity				420
	\$	188,988	\$	147,016

# CAMDEN COLLEGE COLLEGE

Statement of Agency Fund Revenues, Expenditures and Transfers - Intercollegiate Athletic Fund
For the Fiscal Year Ended June 30, 2007

	Re	evenues	Exp	enditures
General Men's Soccer Team Men's Basketball Team	\$	200	\$	2,017 5,164 7,762
Men's Baseball Team Women's Softball Team Women's Basketball Team Women's Soccer Team Men's Golf Team		525		5,113 6,822 5,458 6,310 8,627
Transfer from Unrestricted Current Fund		6,509 44,000		
	\$	51,234	\$	47,272

PART 2

SINGLE AUDIT

FOR THE FISCAL YEAR ENDED JUNE 30, 2007



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# REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND STATE OF NEW JERSEY CIRCULAR 04-04-OMB

The Honorable Chairman and Members of the Board of Trustees Camden County College Blackwood, New Jersey 08012

#### Compliance

We have audited the compliance of Camden County College (the College) with the types of compliance requirements described in the <u>U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement</u> and the <u>New Jersey State Grant Compliance Supplement</u> that are applicable to each of its major federal and state programs for the fiscal year ended June 30, 2007. The College's major federal and state programs are identified in the <u>Summary of Auditor's Results</u> section of the accompanying <u>Schedule of Findings and Questioned Costs</u>. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of College's management. Our responsibility is to express an opinion on the College's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Department of Treasury, State of New Jersey; OMB Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u>; and State of New Jersey Circular 04-04-OMB, <u>Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid</u>. Those standards, OMB Circular A-133, and State of New Jersey Circular 04-04-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the College's compliance with those requirements.

In our opinion, Camden County College complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the fiscal year ended June 30, 2007. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and New Jersey Circular 04-04-OMB, which are described in the accompanying <u>Schedule of Findings and Questioned Costs</u> as findings no. 2007-1 and 2007-2.

# Internal Control Over Compliance

The management of College is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered the College's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

Our consideration of the internal control over compliance was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in the College's internal control that might be significant deficiencies or material weaknesses as defined below. However, as discussed below, we identified a deficiency in internal control over compliance that we consider to be a significant deficiency.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the deficiency in internal control over compliance described in the accompanying <u>Schedule of Findings and Questioned Costs</u> as finding no 2007-1.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the College's internal control. We did not consider any of the deficiencies described in the accompanying Schedule of Findings and Questioned Costs to be a material weakness.

This report is intended solely for the information and use of the audit committee, management of the College, the Department of Treasury, State of New Jersey, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

BounaCapyLLP

& Consultants

Woodbury, New Jersey November 20, 2007

CAMDEN COUNTY COLLEGE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2007

Federal Grantor/	Federal	-	Program		Grant	Grant Period		Receipt or	FY 07		(Memo Only)	Only)
Pass - through Grantor/ Program Title	CFDA	Grant <u>Number</u>	or Award Amount	Matching Contribution	From	의	Balance June 30, 2006	Revenues Recognized	Disbursements/ Expenditures	Balance June 30, 2007	Cash Received	Cumulative Expenditures
U.S. Department of Education Direct Programs, Federal Supplemental Educational Opportunity Grants		E-P007-A992540	\$ 354,759	N/A	7/1/2006	6/30/2007	\$ 20,466	\$ 354,759	\$ 339,750	\$ 35,475		\$ 305,483
Federal Family Education Loans Federal Pell Grant Program	84.032 84.063	Unavailable E-P063P992308	8,264,262 8,749,858	d d Z Z	7/1/2006	6/30/2007		8,264,262 8,749,858	8,264,262		8,264,262	8,264,262
Academic Cometiveness Federal Work-Study Program	84.375	P375AA062865 E-P033-A992540	112,401 390,000	N/A N/A	7/1/2006	6/30/2007 6/30/2007	40,000	13,169	13,169	4.487	750	13,169
Total Student Financial Aid							60,466	17,666,776	17,687,281	39,962	16,908,373	17,221,735
Other U.S. Department of Education Programs: Upward Bound	84 0478	P0474030278.4	779 624	Ø/N	20000170	873472008		2.00 kg t	2 2 2 2 2 2		200	4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Upward Bound	84.047A	P047A030278-4	487,662	( <b>4</b>	9/1/2006	8/31/2007	õ	286,363	286,373		259,348	286,363
Upward Bound Parent Adv Upward Bound Food	84 2194	5120-100-034	A 600	4//	7/1/2008	8/30/2007	104	808	900	104	9	000
Student Support Services	84.042A	P042A020270-04	44.182	\$ 20.201	9/1/2005	8/31/2006		40.314	40.314		4,666	4,000
Student Support Services	84.042A	P042A020270-04	268,721		9/1/2006	8/31/2007		226,289	226,289		205,609	226,289
Title III	84.031A	PO31A030179-4	381,872	N/A	10/1/2006	9/30/2007		242,935	242,935		200,143	242,935
Title III	84.031A	PO31A030179-4	102,269	A/N	10/1/2005	9/30/2006		75,659	75,659		75,659	75,659
Passed Through State Department of Education: Vocational Education - Perkins	84.048A	PSFS712005	966,174	N/A	7/1/2006	6/30/2007		966.174	966,174		966.174	966,174
Vocational Assessment	84,126	DVRS#2006-45	378,928	28,703	10/1/2006	9/30/2007		253,300	253,300		179 491	253,526
Vocational Assessment Tech Drep (FYO7)	84.126 84.2434	# 050002020 # 050002020	729 060	23,569	10/2/2005	9/30/2006	225	97,545	97,770		97,545	97,770
Tech Prep (FY08)	84.243A	# 06000185	51,758	Z Z	9/1/2005	8/31/2006		29,272	29,272		29,272	29,272
Passed Through Dept of Health & Human Services Health Careers Opportunity Program	93,822	D18HP01353-01-01	65,147	N/A	9/1/2005	8/31/2006	99	52,270	52,270	69	52,270	62,270
Health Careers Opportunity Program	93.822	D18HP01353-01-01	12,877	N/A	9/1/2006	2/28/2007		12,834	12,834		12,834	12,834
Passed Through Helene Fuld School of Nursing Scholarship Disadvantage Students	93.925	4083819-03	40,981	N/A	7/1/2006	6/30/2007		40,981	40,981		40,981	40,981
Passed Through The National Science Foundation: NSF-BioTechnology	47.076	DUE-0302666	32,837	A/N	9/1/2005	8/31/2006		9,111	9,111		9,111	9,111
NSF-OP-TEC NSF-STEM	47.076 47.076	DUE-0603275 DUE-0631050	168,187 3,965	A A	9/1/2006	8/31/2007 8/31/2007		74,707	1,700		39,323	14,707
Total Other U.S. Department of Education Programs	<b>"</b> 0						408	2,655,361	2,655,596	173	2,453,981	2,655,811
Total Federal Financial Assistance							\$ 60,874	\$ 20,322,137	\$ 20,342,877	\$ 40,134	\$ 19,362,354	\$ 19,877,646

The accompanying Notes to Financial Statements are an integral part of this schedule.

CAMDEN COUNTY COLLEGE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2007

				מבו אסר	TISCAL YEAR	FOR THE FISCAL YEAR ENDED JUNE 30, 2007	VE 30, 2007						
	State Grantor/ Program Titie	State GMIS Number	Program or Award Amount	Matching Contribution	Grant	Grant Period 2000 To	Balance June 30, 2006	Receipts or Revenues Recognized	Key Adiustments	FY 07 Disbursements/ Expenditures	Balance June 30, 2007	(Memo Cash Received	(Memo Only) h Cumulative
	Student Financial Aid Programs:												
	Department of the State - Commission on Higher Education: Opportunities Program Grants: Educational Opportunities Fund - Article III (FY07) Educational Opportunities Fund - Article IV (FY07)	2401-100-074-2401-001 2401-100-074-2401-002	\$ 292,809 205,678	N/A \$ 206,515	6/1/2006	7/31/2007		\$ 297,800 205,678	(1) \$ 206,515	\$ 297,800		\$ 297,800	\$ 297,800
	Department of the Treasury - Office of Student Assistance: New Jersev Sters Program Tutton Aid Grants Garden State Distiguish Scholarship NJ Gear Up Scholarship	2405-100-074-2405-313 2405-100-074-2405-007 2405-100-074-2405-278 2405-100-074-2400-028	375,593 2,953,576 28,000 22,500	N/A N/A N/A	7/1/2006 7/1/2006 7/1/2006 7/1/2006	6/30/2007 6/30/2007 6/30/2007 6/30/2007		669,264 2,953,576 28,000 22,500		669,264 2,953,576 28,000 22,500		665,807 2,738,312 28,000 22,500	669,264 2,963,576 28,000 22,500
	Total Student Financial Aid Programs							4,176,818	206,515	4,383,333		3,958,098	4,383,333
	State Department of Education; Innovation Partnership Instuitute	07IPI-801080-002	150,000	A/N	4/1/2007	3/31/2008		2,362		2,362		2,362	2,362
	Passed Through Camden City Board of Education Adult Basic Skills	20-604-200-320-002-82	10,000	N/A	7/1/2006	6/30/2007		7,800		7,800			7,800
	Passed Through Gloucester City public Schools 21st Century	06-EK06-D06	84,986	N/A	7/1/2006	6/30/2007		84,986	1	84,986	-	84,986	84,986
	Total State Department of Education							95,149		95,149		87,349	95,149
-6	State of New Jersey Redevelopment Division Economic Development EDSF	N/A	2,400,000	N/A	3/1/2005	completion		1,994,234		1,994,234			2,460,000
8-	Total State Redevelopment							1,994,234		1,994,234			2,400,000
	State Department of Higher Education: Operational Costs - County Colleges Fimblions Contributions - Alternative Banefit Program:	100-082-2155-015	13,272,367	N/A	7/1/2006	6/30/2007		13,272,367		13,272,367		13,272,367	13,272,367
	Teaches' Insurance America Association (TIAA) Higher Education for Special Needs Students Literacy Project	100-082-2155-017 07YR3-801180-0046 03CCC	854,495 219,400	N/A 368,818 N/A	7/1/2006 7/1/2006 7/1/2006	6/30/2007 6/30/2007 6/30/2007	\$ 280	854,495 219,400	(1) 368,818	854,495 588,218	\$ 280	854,495 175,520	854,495 588,218
	Total State Department of Higher Education						280	14,346,262	368,818	14,715,080	280	14,302,382	14,715,080
	NJ Dept of Labor, Division of Vocational Rehabilitation Services Cooper Upward Mobility Contract for Interpreters Contract for Interpreters Passed Through Camido County Technical Schools	LT050446 DVRS#2007-62 DVRS#2006-52	183,000 110,133 46,680	N N N N/A	2/14/2005 1/1/2007 1/1/2006	2/14/2006 12/31/2007 12/31/2006		144,738 52,880 46,680		144,738 52,880 45,680		27,672 46,680	183,000 52,880 46,680
	Youth Transitions to Work Partnership Youth Transitions to Work Partnership	Subcontract Subcontract	22,780 28,410	N/A N/A	9/1/2005 9/1/2006	8/31/2006 8/31/2007	26	22,780 10,177	1	22,780 10,177	25	22,780 480	22,780
	Total NJ Department of Labor					٠	25	277,255		277,255	25	97,612	315,517

(Cantinued)

CAMDEN COUNTY COLLEGE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 39, 2007

State Graniou		Program	7			Receipts or		FY 07		(Mem	(Memo Only)
Program Title	State GMIS Number	or Award Amount	Matching	Grant Period From To	Balance June 30, 2006	Revenues Recognized	Key Adjustments	Disbursements/ Expenditures	Balance June 30, 2007	Cash Received	Cumulative Expenditures
New Jersey Dept of Health and Sentor Services	N/A	\$ 15,000	A/N	undefined	\$ 298		5		\$ 298		\$ 14,702
Total NJ Dept of Health and Senior Services					298				298		14,702
New Jersey Council for the Humanities America and the Gold War Irish immigrants Irish Chema Passed through Gloucoster City School District	2006-14 2005-18 2006-HFW	9,676 3,000 500	11,975 4,118 500	7/12/2006 12/31/2006 6/1/2006 11/31/2006 10/1/2006 10/30/2006	9. 9. 9.	\$ 9,676 8,000 5,000	(1) \$ 11,975 (1) 4,118 (1) 500	\$ 21,651 7,118 1,000		\$ 9,676 3,000 500	21,651 7,118 1,000
At History's Doorstep	S215X020039		A/N	10/1/2004 9/30/2005	36		1		38		
Total New Jersey Council for the Humanities					36	13,176	16,593	29,769	36	13,176	29,769
Total State Financial Assistance					\$ 639	639 \$ 20,902,895	\$ 591,926 \$	\$ 21,494,821	\$ 639	\$ 18,458,617	18,458,617 \$ 21,953,550

The accompanying Notes to Financial Statements are an integral part of this schedule.

(1) Matching Funds

Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2007

# Note 1: GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all federal awards and state financial assistance programs of Camden County College, The College is defined in the Notes to the Financial Statements, Note 1.

# Note 2: BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the accrual basis of accounting which is described in the Notes to the Financial Statements, Note 1.

# Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS

	<u>Federal</u>	State	<u>Total</u>
Schedules of Expenditures of Federal Awards and State Financial Assistance	\$ 20,342,877	\$ 21,494,821	\$ 41,837,698
Financial Statements:			
Operating Grants Non-Operating Grants:	\$ 20,342,877	\$ 5,373,725	\$ 25,716,602
State Appropriations On-Behalf Payments – Alternative		13,272,367	13,272,367
Benefit Program		854,495	854,495
Plant Fund - Capital Grant		1,994,234	1,994,234
Total Expenditures	\$ 20,342,877	\$ 21,494,821	\$ 41,837,698

# Note 4: MAJOR PROGRAMS

Major programs are identified in the <u>Summary of Auditor's Results</u> section of the <u>Schedule of Findings</u> and <u>Questioned Costs.</u>

PART 3

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2007

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30 2007

# Section 1- Summary of Auditor's Results

Financial Statements	
Type of auditor's report issued	Unqualified
Internal control over financial reporting:	
Material weaknesses identified?	yes x no
Were significant deficiencies identified that were not considered to be a material weakness?	yesxnone reported
Noncompliance material to financial statements noted?	yes <u>x</u> no
Federal Awards	
Internal control over compliance:	
Material weaknesses identified?	yes <u>x</u> no
Were significant deficiencies identified that were not considered to be a material weakness?	yes none reported
Type of auditor's report on compliance for major progra	ams Unqualified
Any audit findings disclosed that are required to be rep accordance with OMB Circular A-133 (section 51	
Identification of major programs:	
CFDA Numbers	Name of Federal Program or Cluster
84.007	Federal Supplemental Educational Opportunities Grants
84.032	Federal Family Educational Loans
84.063	Federal PELL Grant Program
84.375	Academic Competiveness Grant Program
84.033	Federal Work-Study Program
93.925	Scholarships for Health Professions Students from Disadvantaged Backgrounds
84.031	Title III - Part A
84.042	Student Support Services
84.047	Upward Bound
Dollar threshold used to determine Type A programs	\$ 610,286
Auditee qualified as low-risk auditee?	X ves no

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30 2007

# Section 1- Summary of Auditor's Results (Cont'd)

State Financial Assistance		
Internal control over compliance:		
Material weaknesses identified?	_	yes x no
Were significant deficiencies identified that were not considered to be a material weakness?	-	yes <u>x</u> none reported
Type of auditor's report on compliance for major progra	ems <u>l</u>	Unqualified
Any audit findings disclosed that are required to be rep accordance with OMB Circular A-133 (section .51 New Jersey Circular 04-04-OMB?		yes <u>x</u> no
Identification of major programs:		
GMIS Numbers		Name of State Program
2401-100-074-2401-001	Educational Opportuni	ities Fund (EOF) - Article III
2405-100-074-2405-007	Tuition Aid Grant Prog	ıram
2405-100-074-2405-278	Garden State Distingu	ished Scholarship Program
2400-100-074-2400-026	New Jersey Gear Up	Scholarship
2405-100-074-2405-313	New Jersey Stars Pro	gram
100-082-2155-015	State Operating Subsi	dy
Dollar threshold used to determine Type A programs	-	\$ 644,845.00
Auditee qualified as low-risk auditee?		X yesno

# Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with <u>Government Auditing Standards</u> and with audit requirements as prescribed by the Department of the Treasury, State of New Jersey.

No Current Year Findings.

# Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

# Finding No. 2007-1

# Programs:

Federal Supplemental Educational Opportunities Grants – CFDA No. 84.007 Federal Family Educational Loans – CFDA No. 84.032 Federal PELL Grant Program – CFDA No. 84.063

### Condition

Title IV credit balances created on 3/1/07 were not paid within 14 days.

#### Criteria

34 CFR 668.164(e) states a school must pay the excess Title IV program funds (the credit balance) directly to the student as soon as possible, but no later than 14 days after:

- 1) The date the balance occurred on the student's account, if after the 1st day of class, or
- 2) The 1<sup>st</sup> day of class, if the balance occurred on or before the 1<sup>st</sup> day of class

#### **Effect**

Non compliance with 34 CFR 668.164(e).

#### Cause

Breakdown of controls in place that ensure credit balances are paid within 14 days.

#### Recommendation

That Title IV credit balances are paid within 14 days.

# View of the Responsible Officials and Planned Corrective Action

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

# Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

# Finding No. 2007-2

## Programs:

Vocational Assessment - CFDA No. 84.126

# Condition

An employee of the College who served as the grant coordinator for the vocational assessment grant served as an uncompensated Board of Trustee Member and as President of a Non-Profit Corporation. The Non-Profit Corporation received payments, funded by the Vocational Assessment grant, for services rendered to the College. The grant coordinator was responsible for the selection of the vendor who provided the services as well as the approval of the vendor invoices submitted for payment. This conflict of interest was a violation of the College's Code of Ethics.

#### Context

A review of the conflict of interest investigation conducted by the College indicates the Non-Profit Corporation was paid a total of \$98, 612.78 during the years 1995 to 2006. At the conclusion of the investigation, it was determined that the employee had violated the College's Code of Ethics. A review of the amounts paid to the Non-Profit Corporation were deemed reasonable by the College's fiscal staff and were presented as valid charges to the Vocational Assessment Grant.

### Criteria

OMB Circular A-102 Subpart C Section 36 (b) (3) states "Grantees and subgrantees will maintain a written code of standards of conduct governing the performance of their employees engaged in the award and administration of contracts. No employee, officer or agent of the grantee or subgrantee shall participate in selection, or in the award or administration of a contract supported by Federal funds if a conflict of interest, real or apparent, would be involved."

#### **Effect**

Non compliance with OMB Circular A-102 Subpart C Section 36 (b) (3).

#### Cause

Failure to comply with the College's Code of Ethics.

## Recommendation

That all officers and employees comply with the College's Code of Ethics

# View of the Responsible Officials and Planned Corrective Action

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

# Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

No Current Year Findings.

# CAMDEN COUNTY COLLEGE Summary Schedule of Prior Year Audit Findings And Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and Federal Awards and State Financial Assistance that are required to be reported in accordance with Government Auditing Standards, OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

# FINANCIAL STATEMENT FINDINGS

No Prior Year Findings.

# **FEDERAL AWARDS**

# Finding No. 2005-1

# **Program**

Federal Family Education Loan Program - CFDA No. 84.032

### Condition

In one instance a student was granted a dependency override without the required statement and supporting documentation available for inspection in the student file.

In three instances, students Expected Family Contribution (EFC) were adjusted due to student's special circumstances. The supporting documentation referenced by the student financial aid counselor's justification statement was unavailable for inspection in the students file.

### **Current Status**

As a result of the receipt of the A-133 audit, the College was contacted by the Department of Education, and responded to a request for documents. Pell grant funds were returned to the Department and TAG funds were returned to NJ HESAA for two students. There was no corresponding financial liability for the other two. As required under regulation, the College also reported credible information to the Office of the Inspector General (OIG) related to the suspicion of student record falsification by a former financial aid administrator in the case of the two files for which refunds were made. An independent consultant was engaged to confirm our suspicions, whose report was also forwarded to the OIG. The College was visited by two agents from the regional OIG office and supplied requested additional information from the files of the two students. A subsequent phone call was received from the OIG, informing the college that the case was being transferred to a southern regional OIG office, which has jurisdictional oversight over the vicinity in which the former administrator is now believed to be employed.

# CAMDEN COUNTY COLLEGE Summary Schedule of Prior Year Audit Findings And Questioned Costs as Prepared by Management

# Finding No. 2006-1

# Program

Federal Supplemental Educational Opportunities Grants – CFDA No. 84.007 Federal Family Educational Loans – CFDA No. 84.032 Federal PELL Grant Program – CFDA No. 84.063

# Condition

Title IV credit balance in 6 of 40 students tested were not paid within 14 days.

## **Current Status**

This condition has not been resolved and is current year finding 2007-1.

# **Corrective Action Planned**

Procedures will be implemented to ensure credit balances are paid within 14 days.

# STATE FINANCIAL ASSISTANCE PROGRAMS

No Prior Year Findings.

# **APPRECIATION**

We received the complete cooperation of all of the officials of the College and greatly appreciate the courtesies extended to us during the course of the audit.

Respectfully submitted,

Bound ComprophhP

BOWMAN & COMPANY LLP Certified Public Accountants & Consultants